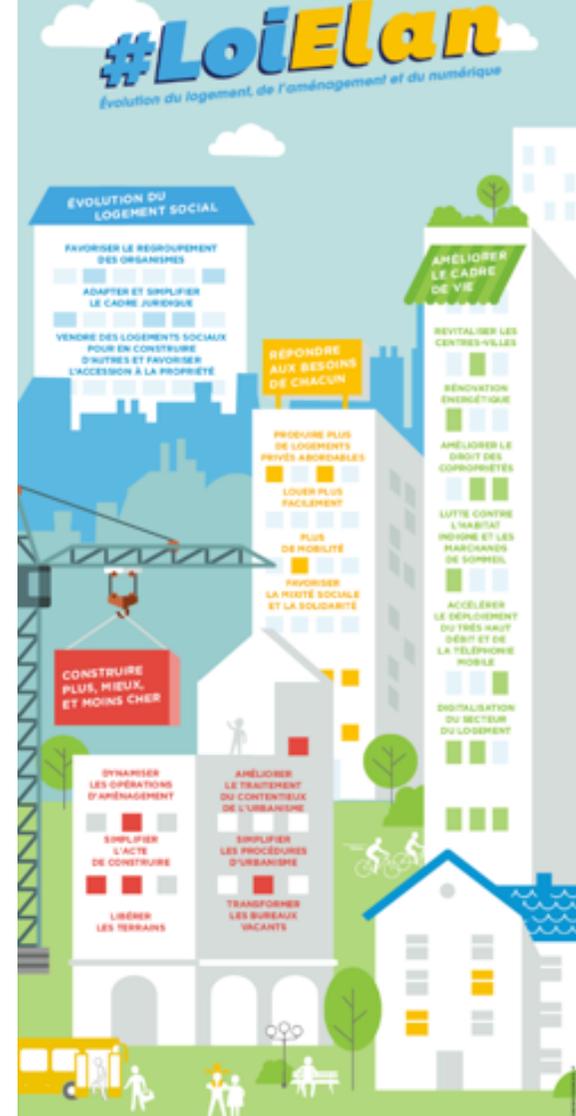


Les Atouts du digital



DIGITAL

NoLimit



The background of the image is a close-up, macro shot of numerous water droplets of various sizes scattered across a light blue, textured surface. The droplets are in sharp focus, showing their rounded, spherical shapes and the way they reflect light. The overall color palette is a range of blues, from light sky blue to a slightly darker, muted blue.

LIQUID



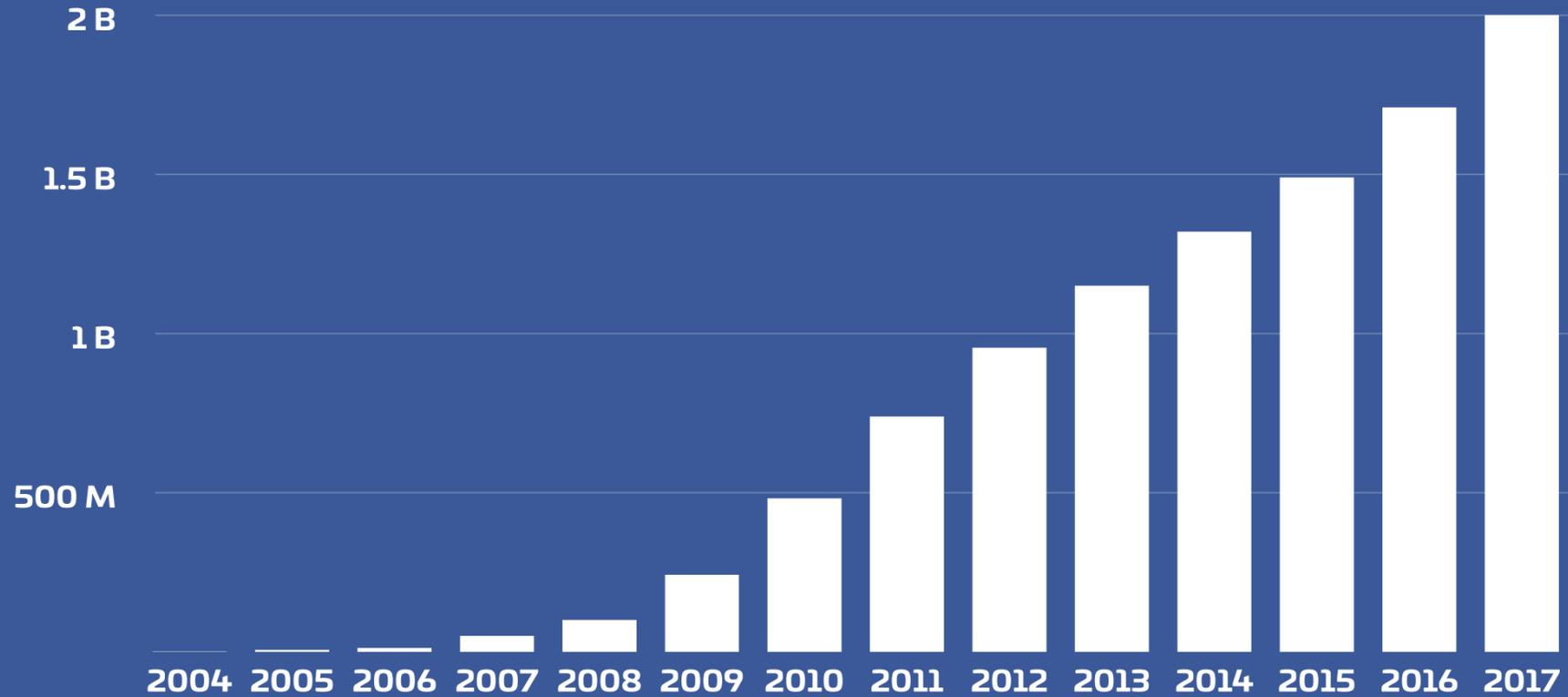
NO LIMIT

Un nouveau continent ...



FACEBOOK MONTHLY ACTIVE USERS

JUNE 2017

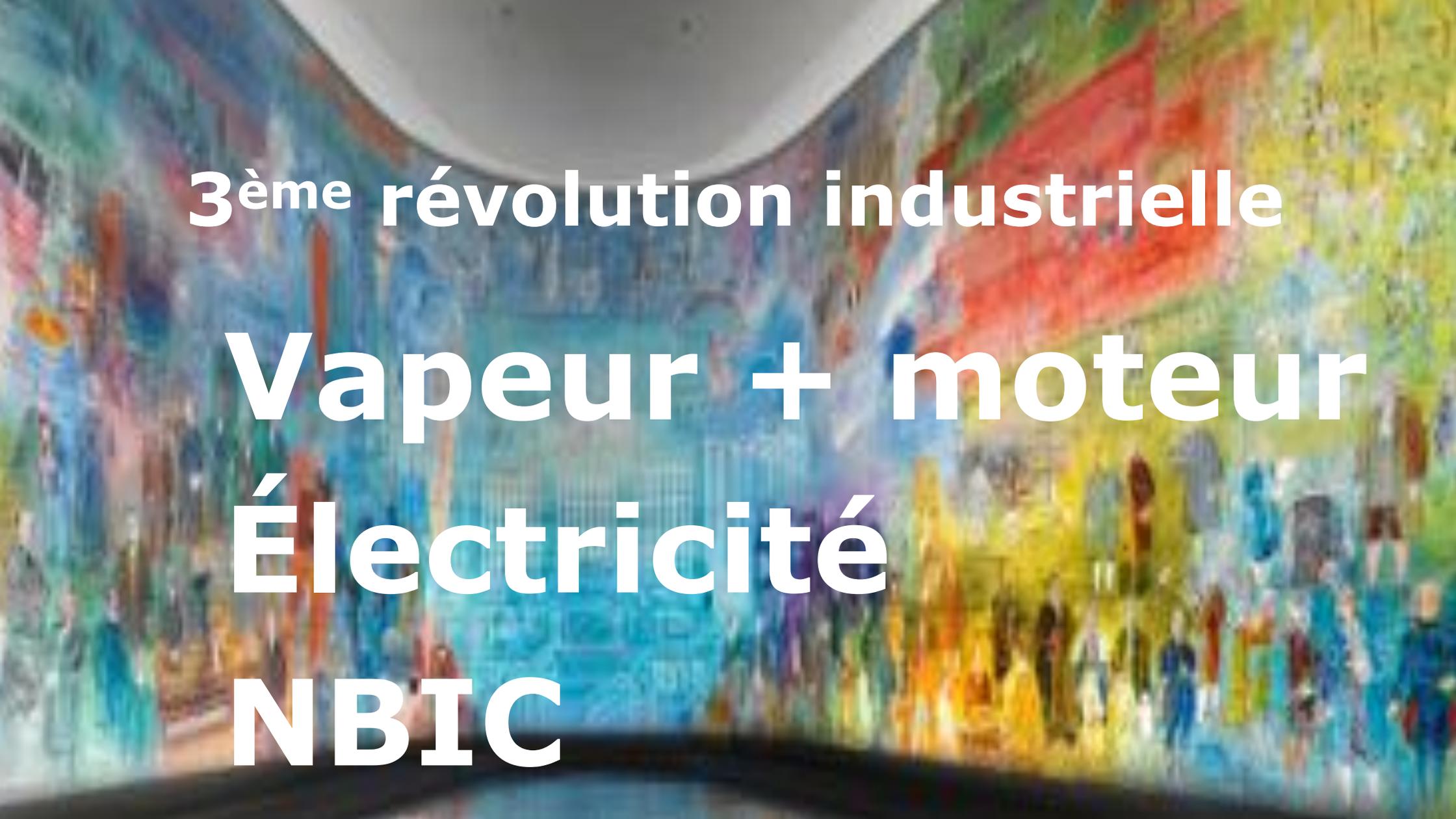


Michel Houellebecq
La carte
et le territoire

roman

**PRIX
GONCOURT
2010**

Flammarion



3^{ème} révolution industrielle

Vapeur + moteur

Électricité

NBIC

Michel SERRES

-3000 écriture

1450 imprimerie/chiffre

2000 NBIC

Luc FERRY

1800 Vapeur

1900 Électricité

2000 NBIC



GRENOBLE
ECOLE DE
MANAGEMENT

Gutenberg



Zuckerberg Sandberg



Les Nouvelles économies



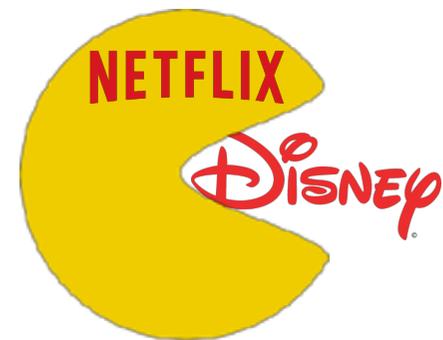


ROLEX

NETFLIX

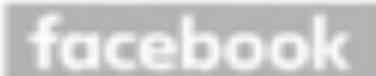


Disney



Nouveaux Business Modèles



	2006	Brand Value 2006 \$MIL.	2017	Brand Value 2017 \$MIL.
1	 Microsoft	62,039		245,581
2		55,834		234,671
3		41,406	 Microsoft	143,222
4	 中国移动 China Mobile	39,168		139,286
5		38,510		129,800
6	 Walmart	37,567	 AT&T	115,112
7		37,445		110,999
8		36,084	 Tencent 腾讯	108,292
9		31,028		102,088
10		30,201	 McDonald's	97,723

G A F A

M S

N A T U

B E

B A T

X Y

G



Aristide



Jeff



Travis



Bob Dylan

BOB DYLAN HIGHWAY 61 REVISITED



Kendrick Lamar





2017 天猫双十一全球狂欢节

天猫双十一全球狂欢节

¥ 168,269,635,159

\$25,386,927,848

成交额 100%

11.11





INTRODUCING
amazon go

YouTube



AI + **amazon** = *amazon go*





SCIENCES - ART

Nouvelles Attentes

*Pourquoi se contenter du
minimum ?*

Lost ... Greatest ... Silent ...

BabyBoomer (1940 - 1965 +/- 6 ans)

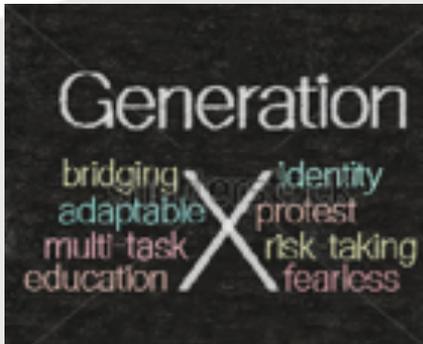
GenX (1955 1985 +/- 8 ans)

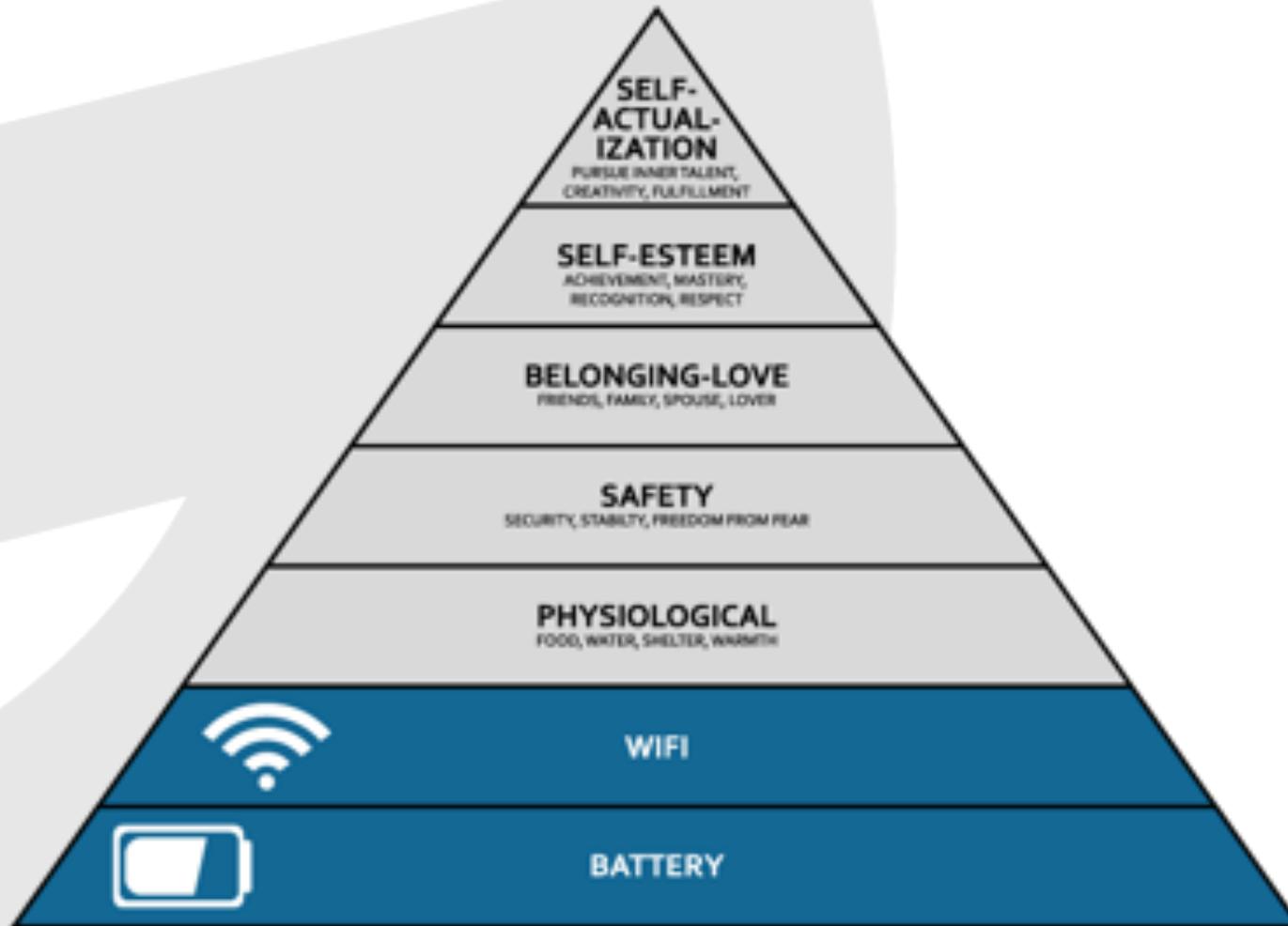
GenY = Millennials (1979 1999 +/- 5 ans)

GenZ = Digital Natives = GEN C (1994 2007 +/- 4 ans)

alphaGEN ? = 2008 - 2020 ?

SingularityGeneration ?? 2018 - 2030





1990 : web et internet

2000 : mobile

2010 : Living Services

source : Google, Accenture



~~MOBILE
FIRST~~

ONLY





france•2



YouTube



1 • 2 • 3 • 4 • 5 • Ô

france•2 france•3 france•4 france•5 france•Ô

hulu

vimeo

NETFLIX





LS

Living Services

**THE DIGITISATION
OF EVERYTHING**

+

LIQUID EXPECTATIONS

OUR **HOMES**
OUR **BODIES**
OUR **FAMILIES**
OUR **EDUCATION**
OUR **WORK**
OUR **TRANSPORT**
OUR **FINANCES**
OUR **SHOPPING**



6 technologies enabling the rise of Living Services



NETWORK
CONNECTIVITY



THE
CLOUD



DATA &
ANALYTICS



CONNECTED
SENSORS



USER
INTERFACE



CONNECTED
DEVICES

Digitalisation : IOT

Billet / Voucher / carte (wallet)

Porte (smart door)

Maison (home kit)

Ecole / Cours (MOOC)

Santé

Politique

Voiture (Tesla OS)

Wearable

Cloud



LIQUID
EXPECTATIONS

Defend

Differentiate

Disrupt

AND LIQUID
OPPORTUNITIES



Liquid Expectation

Partir / sortir sans payer

Réserver d'un clic

Commande par bouton (DASH)

Connexion permanente

Temps réel pour tout





COURS GAUTHIER-DESCHAMPS

HISTOIRE DE FRANCE



PREMIER LIVRE
PAR A. AYMARD

LIBRAIRIE HACHETTE



Consommateur Sans Limite

**un consommateur ça ose tout,
ça compare tout,
ça demande (exige) tout,
ça commente tout, partout,
ça ne lit RIEN (tl;dr)
ça demande un secret total des
informations confiées**

→ Expectation Economy







Les lois de Michel Audiard

Un client
ça ose
tout





**KEEP
CALM
AND
THINK
BIG**



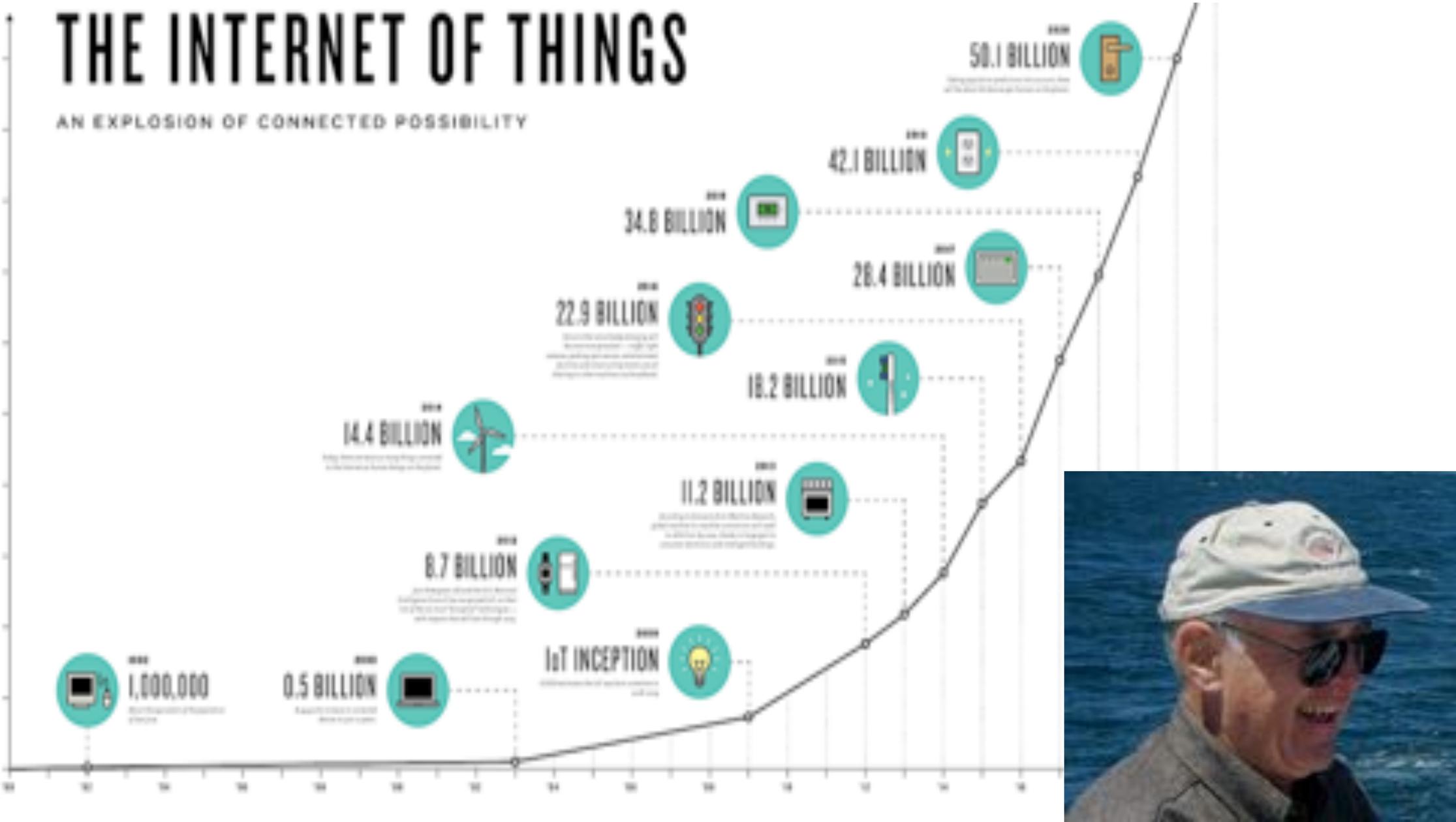
Moore

Gordon

G

THE INTERNET OF THINGS

AN EXPLOSION OF CONNECTED POSSIBILITY



THE NEXT BIG THING



GRENOBLE
ECOLE DE
MANAGEMENT

CCI GRENOBLE

~~SWOT~~

WUCCA



complexity

Characteristics: The situation has many interconnected parts and variables. Some information is available or can be predicted, but the volume or nature of it can be overwhelming to process.

Example: You are doing business in many countries, all with unique regulatory environments, tariffs, and cultural values.

Approach: Restructure, bring on or develop specialists, and build up resources adequate to address the complexity.

volatility

Characteristics: The challenge is unexpected or unstable and may be of unknown duration, but it's not necessarily hard to understand; knowledge about it is often available.

Example: Prices fluctuate after a natural disaster takes a supplier off-line.

Approach: Build in slack and devote resources to preparedness—for instance, stockpile inventory or overbuy talent. These steps are typically expensive; your investment should match the risk.

HOW WELL CAN YOU PREDICT THE RESULTS OF YOUR ACTIONS?

ambiguity

Characteristics: Causal relationships are completely unclear. No precedents exist; you face “unknown unknowns.”

Example: You decide to move into immature or emerging markets or to launch products outside your core competencies.

Approach: Experiment. Understanding cause and effect requires generating hypotheses and testing them. Design your experiments so that lessons learned can be broadly applied.

uncertainty

Characteristics: Despite a lack of other information, the event's basic cause and effect are known. Change is possible but not a given.

Example: A competitor's pending product launch muddies the future of the business and the market.

Approach: Invest in information—collect, interpret, and share it. This works best in conjunction with structural changes, such as adding information analysis networks, that can reduce ongoing uncertainty.



HOW MUCH DO YOU KNOW ABOUT THE SITUATION?



VUCA

VOLATILITY

Equity, bond and currency market volatility; the lack of stability and predictability.

UNCERTAINTY

The potential change in the inflation index calculation; the potential switch to "smoothing" for pension funds calculating their recovery plan; the lack of ability to foresee what major changes might come.

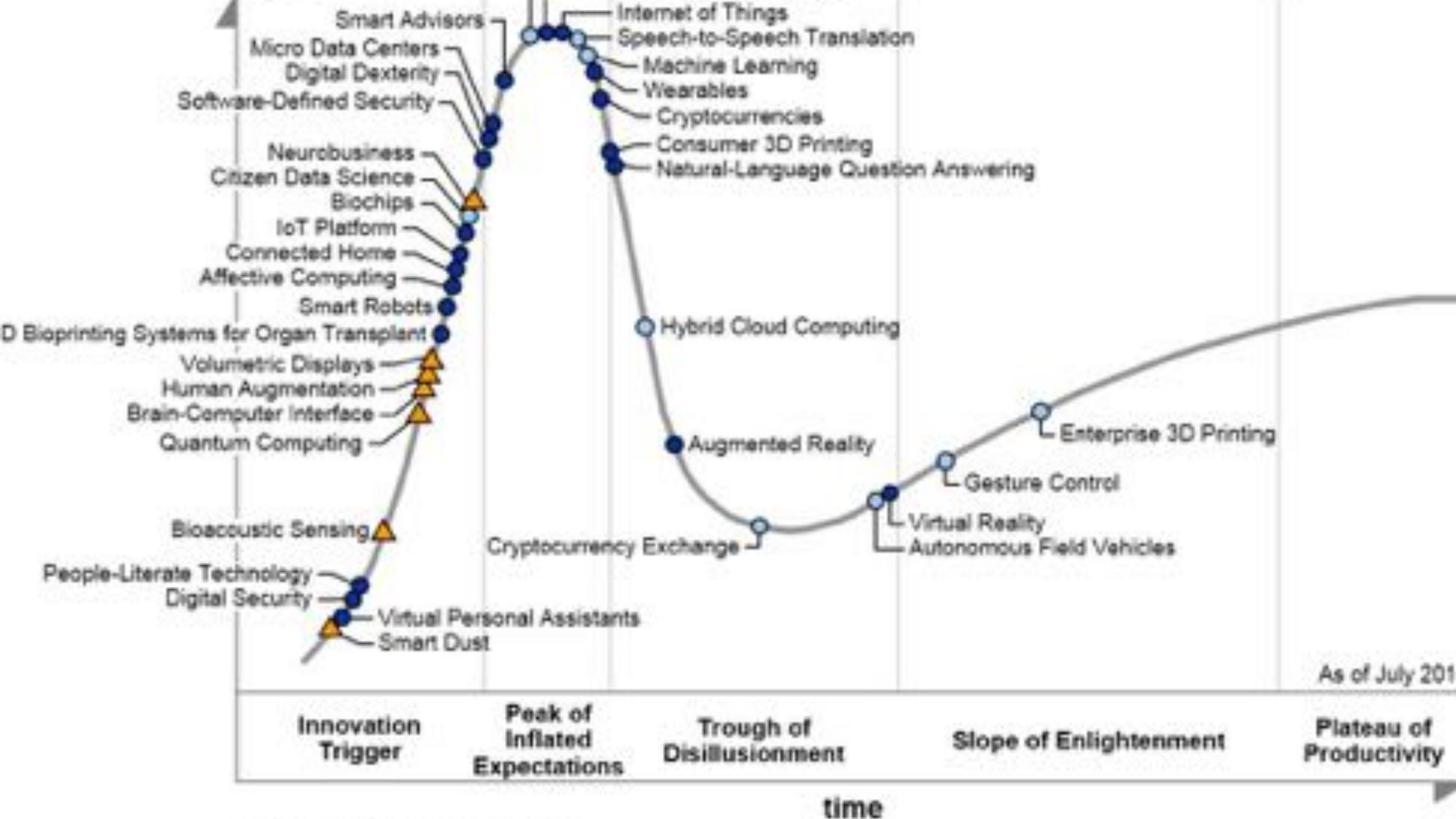
COMPLEXITY

In understanding these financial markets in the era of the "new normal". The proliferation and increasing complexity of new financial instruments and regulation to deal with increasingly complex markets, moving in ways experts have never seen before.

AMBIGUITY

The resulting feeling: Is this the great rotation from bonds to equities? Or will bond yields stay low for longer? What is the best course of action?





NBIC

G

NBIC

Nano (techno / matériaux)

Bio (techno / mimétisme)

Informatique (IOT / B)

Cognitif (IA, MOOC)





Nouveaux Jobs



CDO

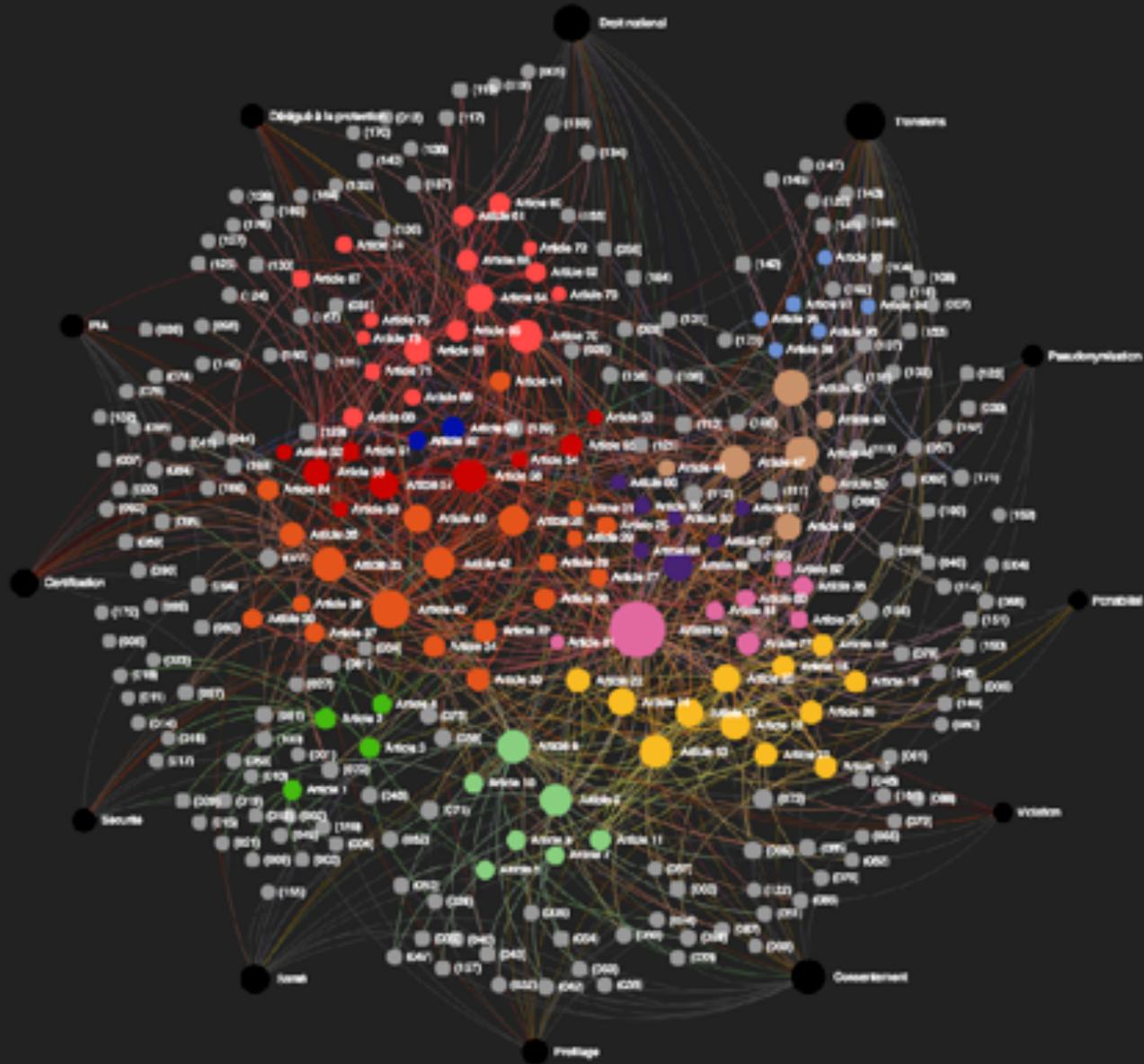
CXO

CCO

CHO

...
CNIL + RGPD

**protection des
données personnelles**



RGPD





 internet.org

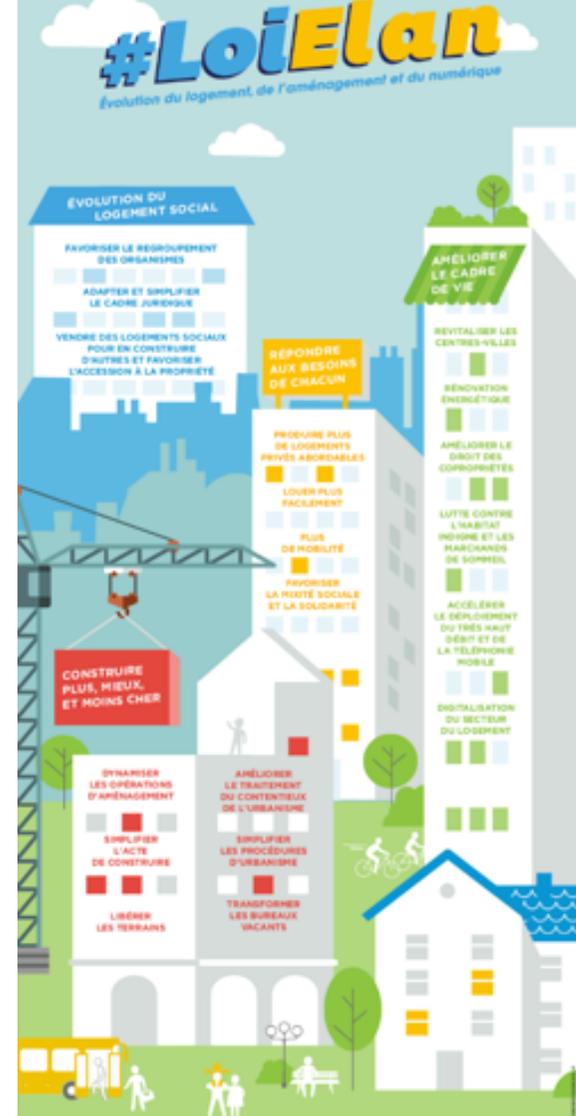


Key TakeAways

ce qu'il faut retenir

Liquid Expectations : benchmark intersectoriel

Les Atouts du digital



TOOLS

RWD

Responsive Web Design
Mobile First / Only
Web App

Sidewalk Labs is reimagining cities to improve quality of life.

Daniel L. Doctoroff
Chairman and CEO

Rohit T. Aggarwala
Head of Urban Systems

Habon Ali
Associate, Policy and Communications

Jack Amadeo
Software Engineer

Chris Anderson
Urban Prototyper

Brian Barlow
Director of Infrastructure Investments

We believe that when you put technologists and urbanists on the same team you have the potential to transform the urban environment.

An aerial view of a city skyline, featuring the CN Tower prominently in the center. The sky is blue with scattered white clouds. The text is overlaid on the left side of the image.

**So we're creating a new
type of place to accelerate
urban innovation and serve
as a beacon for cities
around the world.**

Investing in Innovation

We also invest in and incubate companies to develop tools that can support Sidewalk Toronto and scale to other cities around the world.

COMPANY PROFILE

Cityblock is building a personalized health system that serves qualifying Medicaid or Medicare members who live in city neighborhoods that have traditionally gone without good health services. We believe health happens locally, so we put individuals and their communities at the center of what we do.



COMPANY PROFILE

Coord helps mobility companies delight their users, streamline their operations, and become better partners to cities.



