

# Future of Internet

# 2

INNOVATION JAN 2025



**em**  
**lyon**  
business  
school

# FOT



em  
lyon  
business  
school



fail fast

INNOVATION

plus tard c'est trop tard

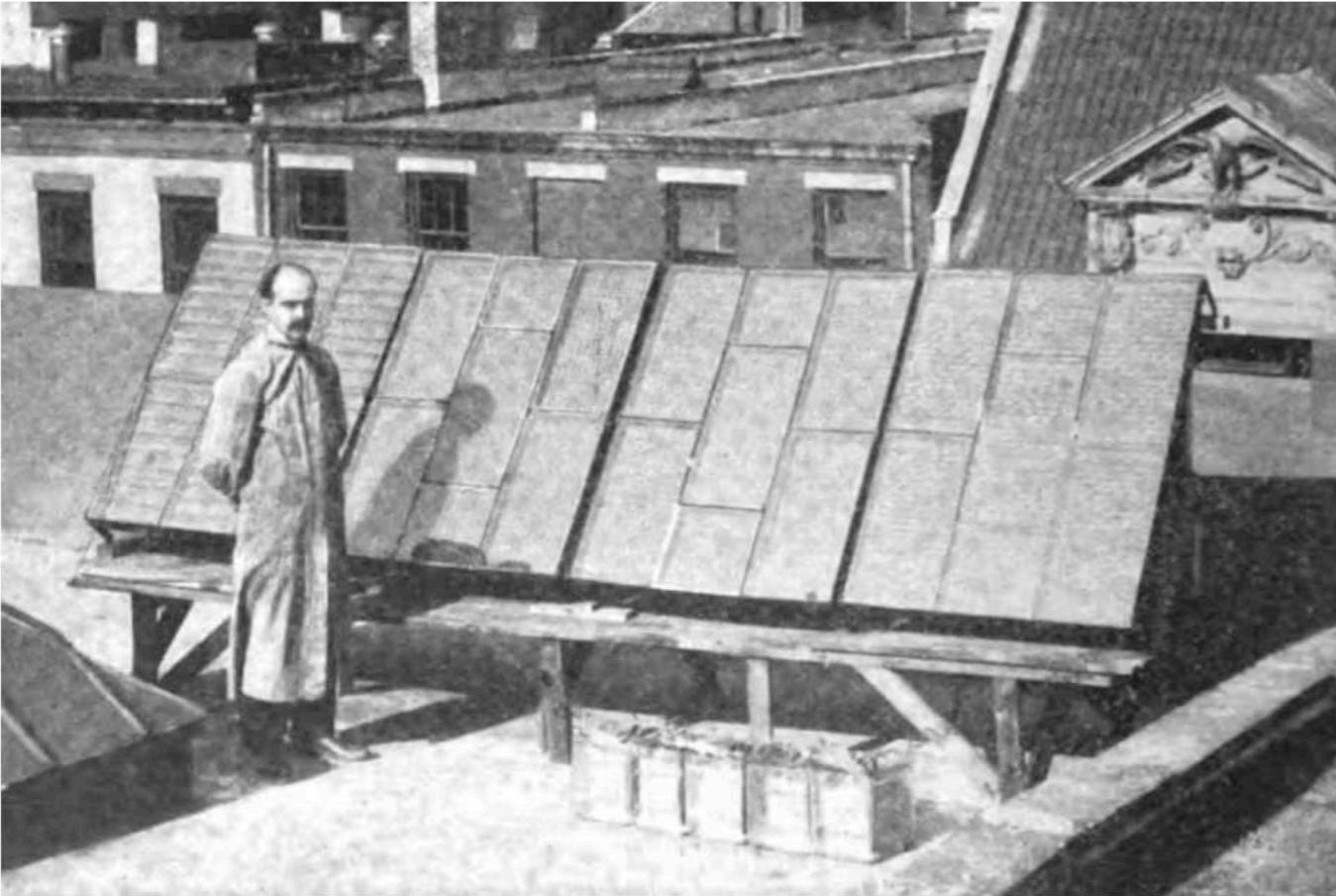
# Royal Oak



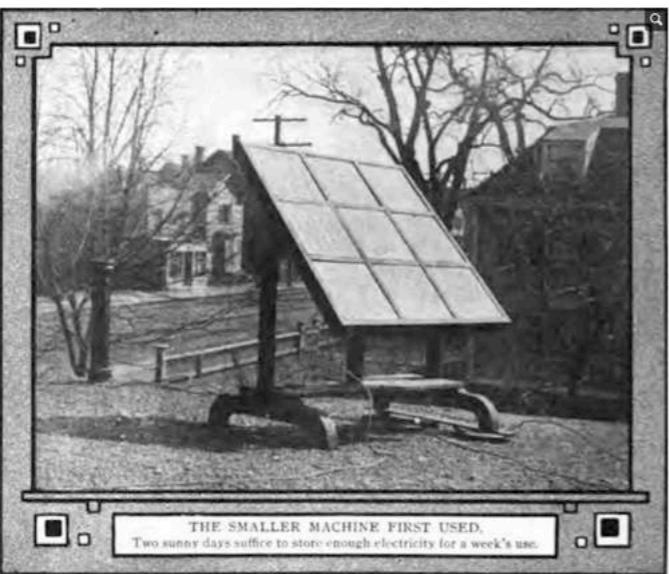
With its steel case, octagonal bezel, "Tapisserie" dial and integrated bracelet, the Royal Oak overturned the prevailing codes in 1972 and took its rightful place as a modern icon.







George Cove à côté de son troisième panneau solaire. Popular Electricity Magazine, April 1910 / Low Tech Magazine



## 1909, George Cove

# MODERN ELECTRICS

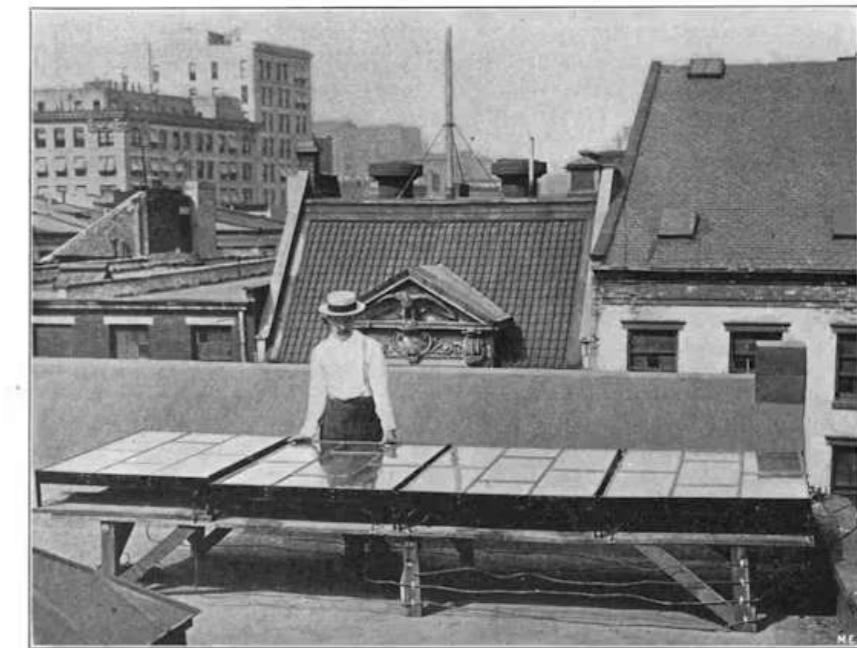
Vol. II.

SEPTEMBER, 1909.

No. 6

### Harnessing Sunlight

BY RENE HOMER



Mr. Cove and his Sun Electric Generators  
Four units are shown in the picture, each containing 1804 plugs of the new secret alloy. These develop 60 watts each: 6 amperes at 10 volts. One form upon which he is experimenting will show a voltage of 500 per 10 sq. ft., though the amperage is very slight.

It has been the contention of many eminent scientists during the past two centuries that the energy expended in any way upon the earth came originally from the sun. Thus the power derived from streams, waterfalls and the combustion of wood, coal and oil is directly traceable to the work done by the sun in lifting vapor to fall in rain or snow for the formation of streams or the growing of the trees and other vegetation that form the coal beds and petroleum deposits. So quietly does the sun do this work that the billions of tons of water constantly lifted from the ocean and the land for the slow growth of trees attracts no attention.

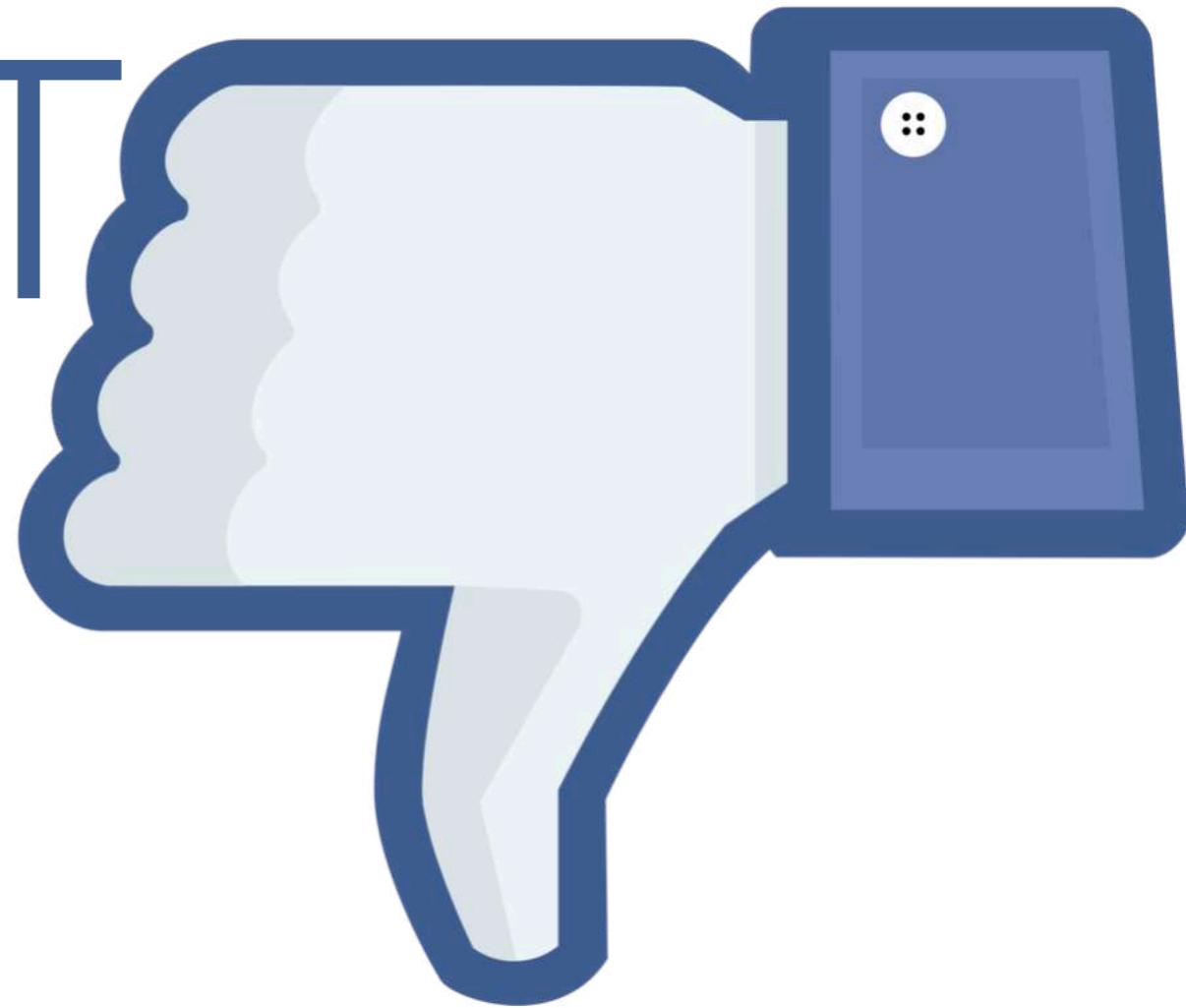
Our present civilization is mainly dependent upon the energy we develop from coal and petroleum, without which

our great activities would at once come to a standstill. The mines, factories, railways, automobiles and even airships would become useless; the water, gas and electric supply of our cities would be taken away and all our cities rendered uninhabitable, and yet the total amount of energy furnished by combustion of all the coal and petroleum of our world is quite infinitesimal when compared with that furnished us by the sun.

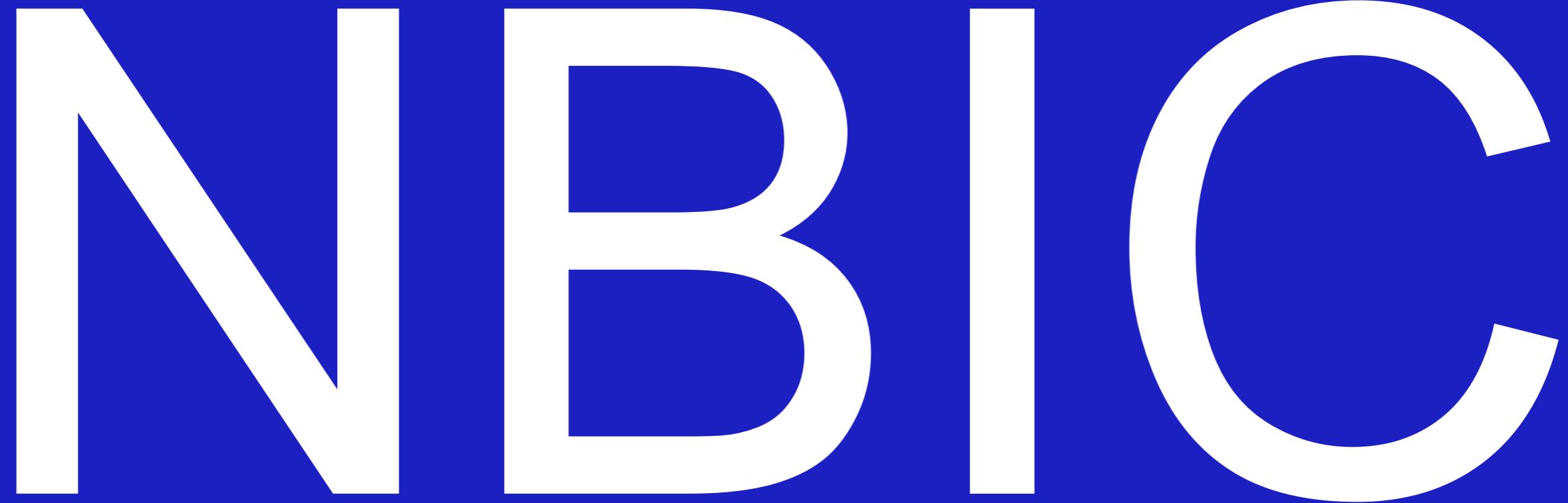
Dr. Langley estimates that a very small fraction of a second indeed would be taken by the sun in consuming all of the coal in the State of Pennsylvania. If the sun were one solid block of coal, it would have burned to the last cinder in about five thousand years. This leads scientists to the conclusion that the energy of the sun is not dependent upon



INTERNET  
DIGITAL



#innovation  
AI or DIE



Convergence de technologies à appliquer :  
1/ aux produits/services  
2/ aux processus de l'entreprise

**Nano** : techno, petits matériaux  $10^{-9}$ , LK99, H, graphène, supraconducteur, bot...

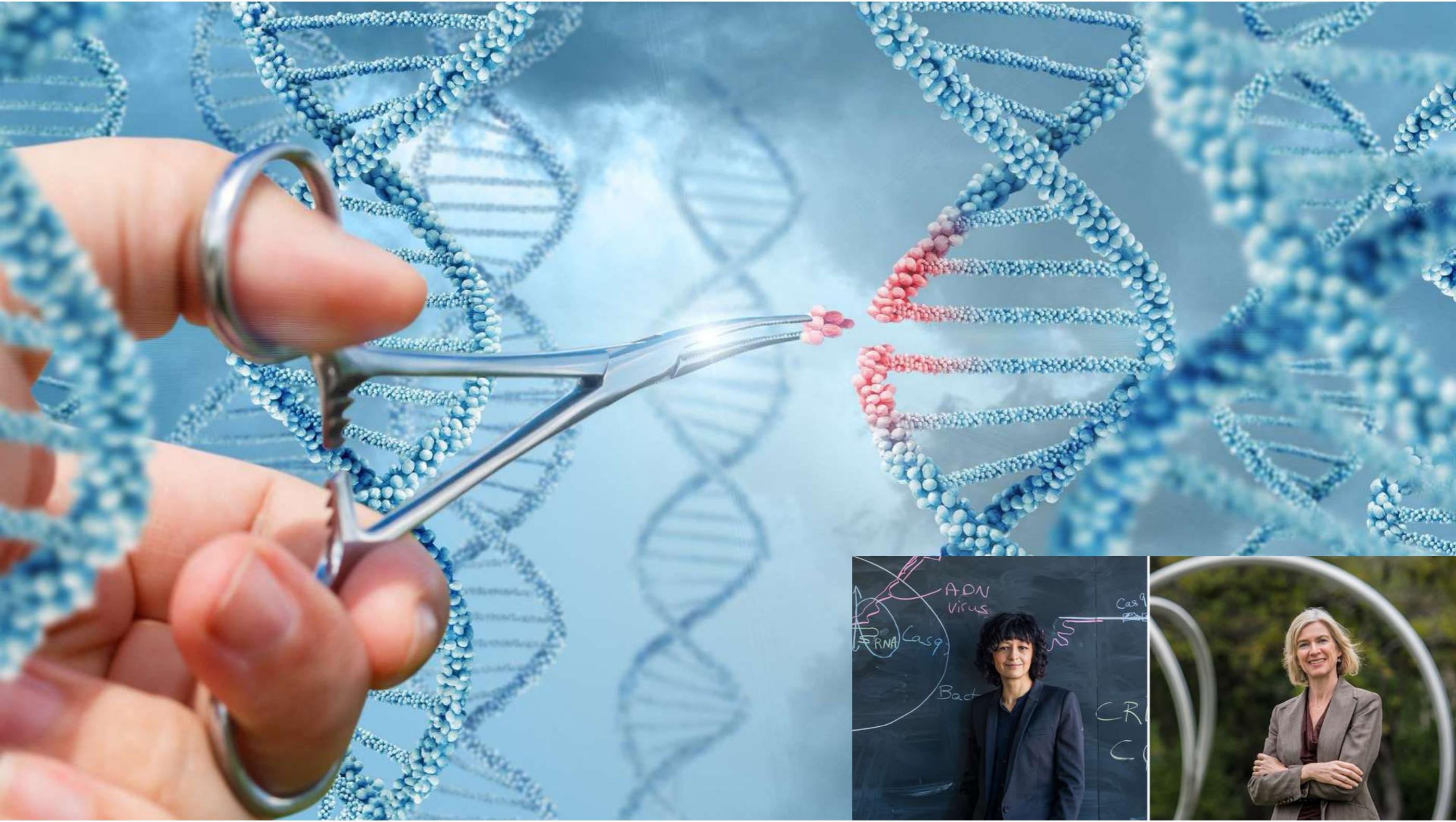
**Bio** : techno, mimétisme, blob, axolotl, morphogenèse, bioengineering...

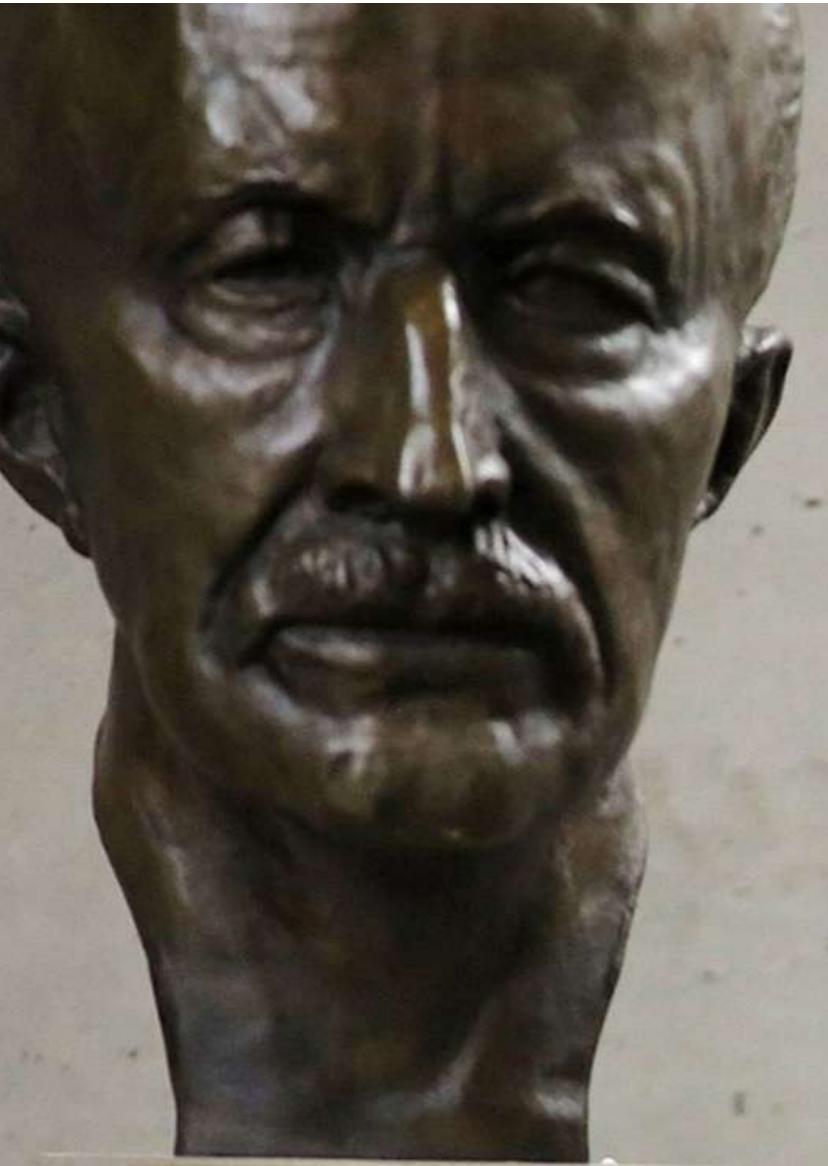
**Informatique** : IoT, IIOT, 3Dprint-Additiv  
Blockchain, Quantique, Token, NFT, BOT, Algorithme,  
industry4.0, cybersécurité...

**Cognitif** : IOB, IA, ML, MOOC, edTech, SGE  
apprentissage adaptif, neuro-science, métavers...



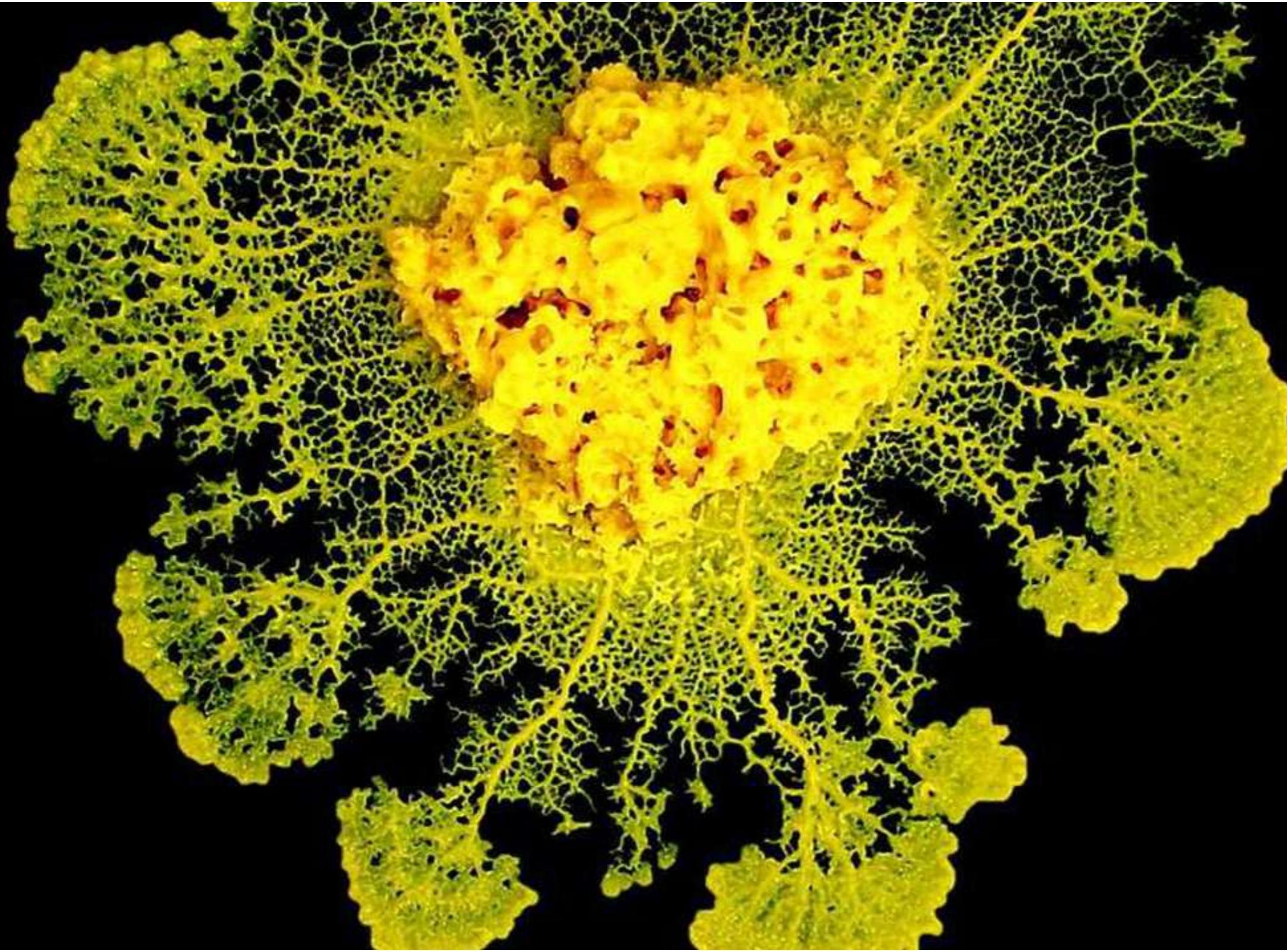
100% CLOUD

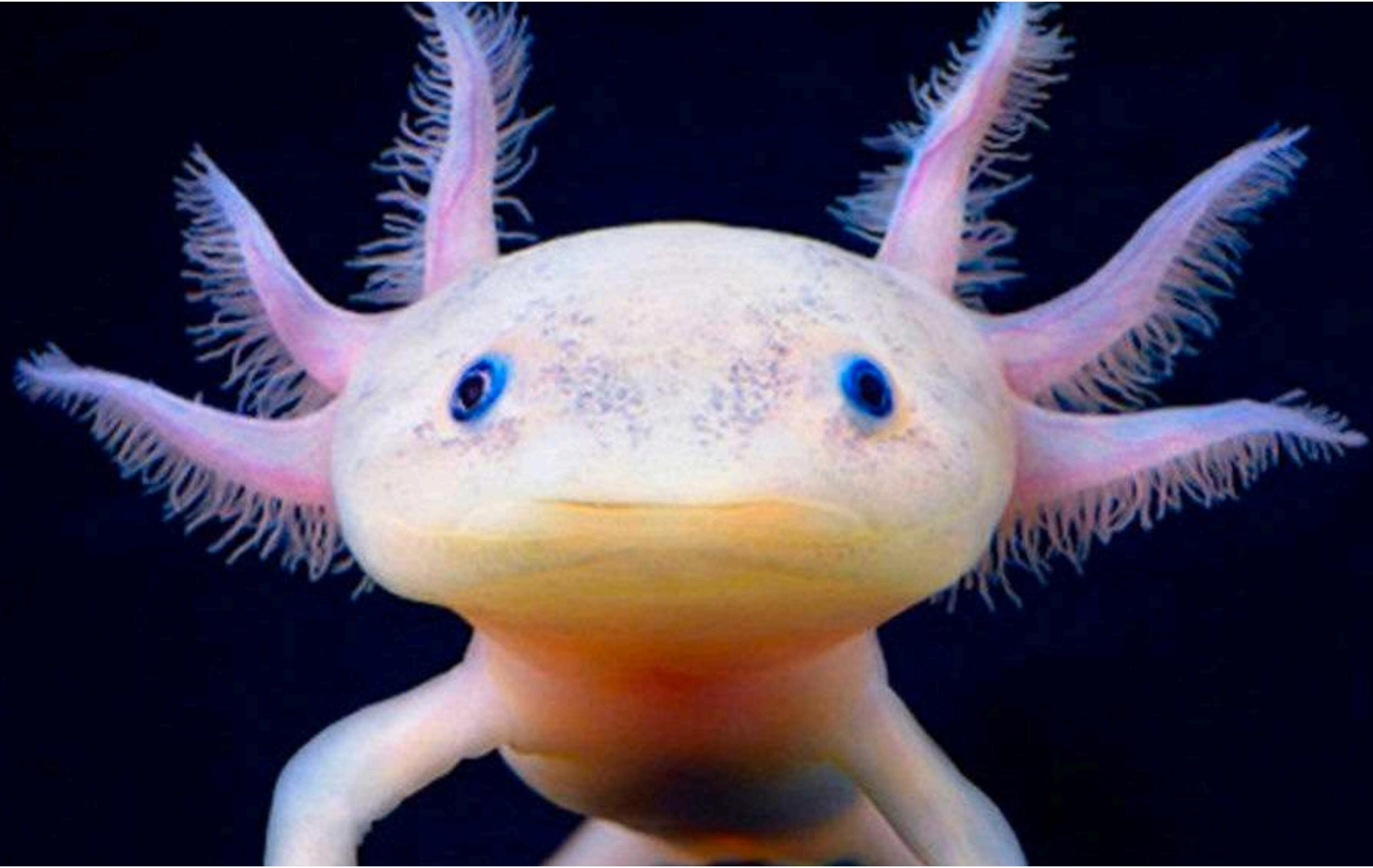


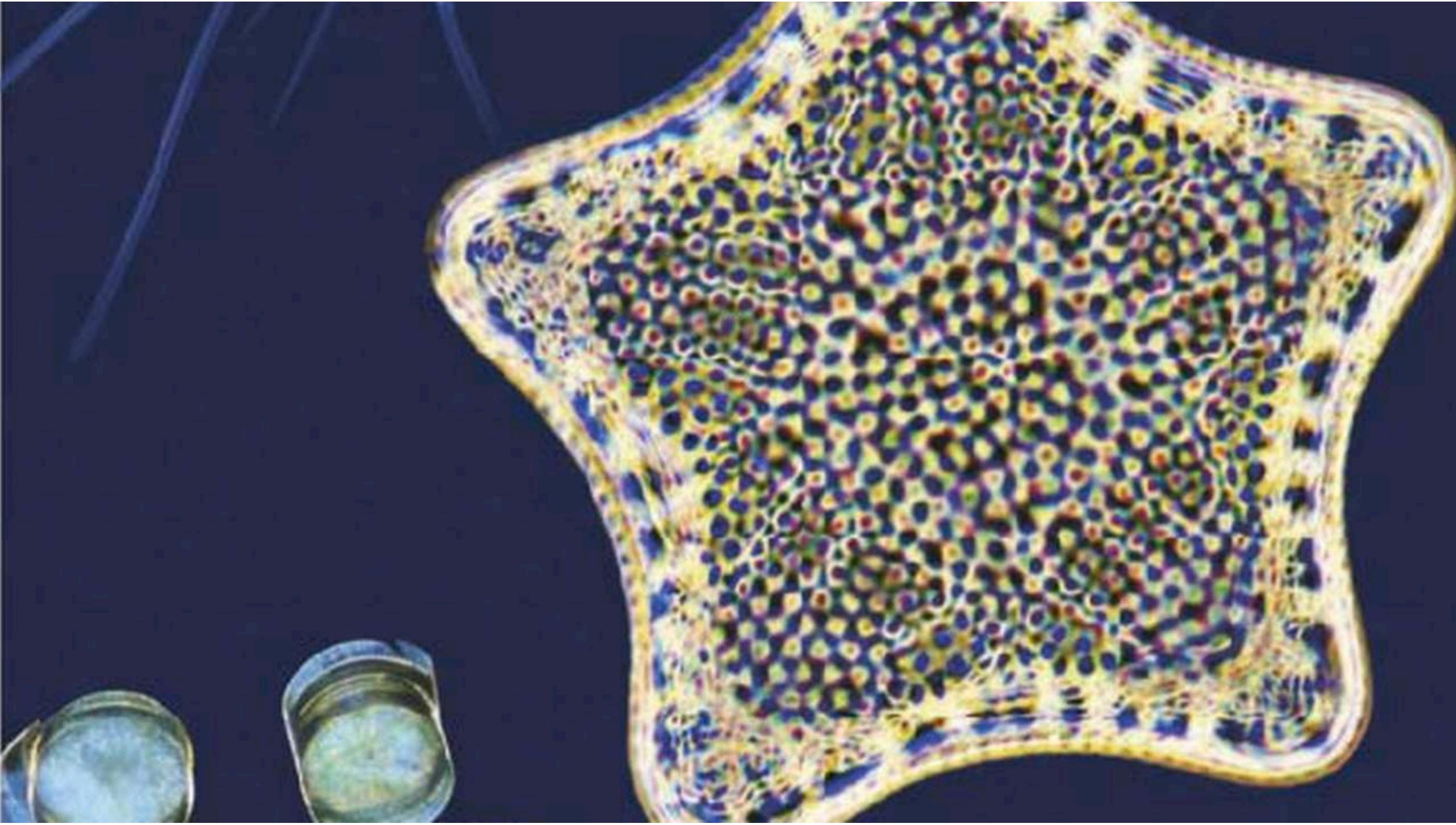


MAX  
PLANCK













# FORTNITE



# Want to get started?

[CONTACT US HERE ➔](#)

EXAMPLES OF APPLICATIONS WHERE WE CAN SUPPORT YOU:

## From Concept to Reality



### AIMING ARM INSTRUMENTS

Produce aiming arms that are light, reusable and endure many sterilization cycles. Reduce material waste by 60%, while increasing structural integrity and performance.

[READ MORE](#)

### TAILORED ORTHOPEDIC IMPLANTS

Create composite implants with adaptable fiber and stiffness distribution to match patient-specific body structure.



### X-RAY TRANSLUCENT TOOLS

Make tools that enable the in-situ verification of the correct position of the whole fixation system. Maximum accuracy and durability, for better reliability.



9T Labs, spécialiste de l'impression 3D carbone, lève 17 millions de dollars

© 9T

CONTINUOUS FIBER COMPOSITES  
FOR HIGH VOLUME PRODUCTION  
THROUGH ADDITIVE  
MANUFACTURING

Supported by



# LoRaWAN®

Senet et Eutelsat s'associent pour un réseau LoRaWAN  
IoT véritablement mondial



PREMIUM



# STARLINK PREMIUM



SWARM

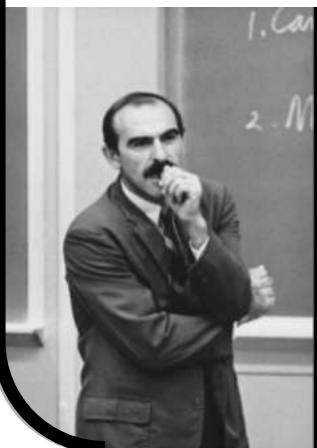
THANK YOU FOR YOUR INTEREST IN ORDERING STARLINK!

Starlink Premium is not yet available in your area. Please check back for future availability in your area.

a

i

v



“People don’t want  
a quarter-inch  
drill, they want a  
quarter-inch hole.”

THEODORE LEVITT

x

s

-AAS

d

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p

everything

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wtf

)

aas

"Software is eating the world."

Marc Andreessen



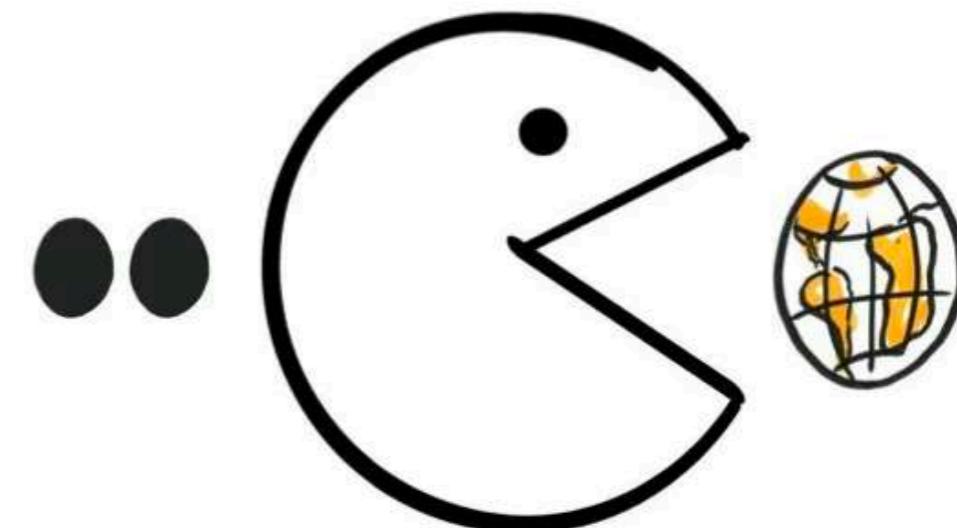
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Intelligent Machines

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## Nvidia CEO: Software Is Eating the World, but AI Is Going to Eat Software

Software is eating up the world\*



\* Marc Andreessen  
in Wall Street Journal

5



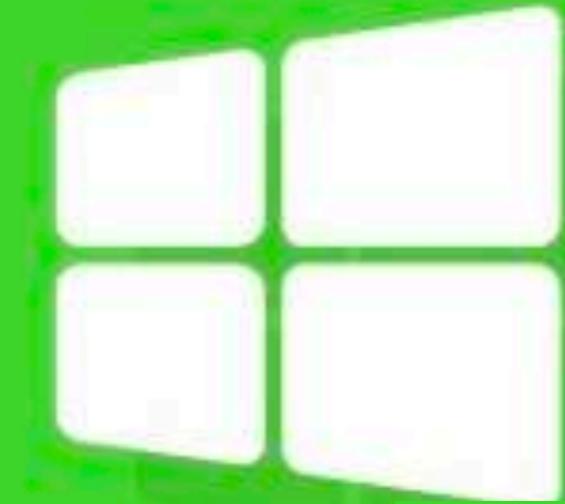
## Understand the Future, Now

Software is eating the world. Future is your guide from a16z to technology, innovation, and where it's all going.

[Go to Future »](#)

# Software is eating the world WEB 1.0 —> 3.0





## OPERATING SYSTEMS





# Operating Systems

Ubuntu

Mac

Windows

Android

iOS

Linux

Tizen

Debian

Chrome

Blackberry Palm Next DOS OS2 unix fedora symbian

# Operating System : OS

Linux

CarPlay

Windows

TeslaOS

Android

OSShop

IOT

(AmazonGo et  
JustWalkIn)

IOB

Shopify

HomeKit

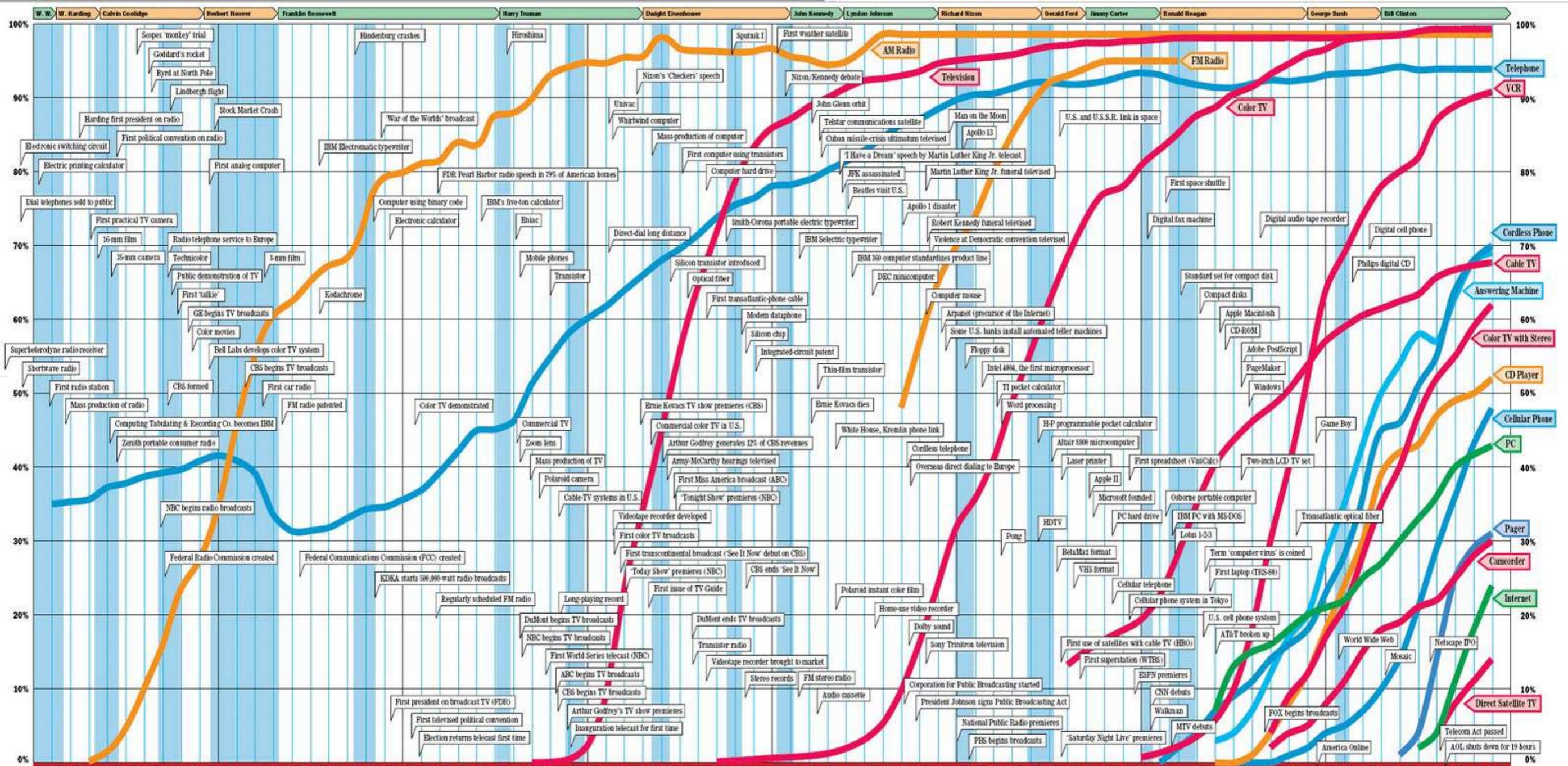
## Le graphène, un matériau miracle

Des travaux en laboratoire montrent que des transistors en graphène sont potentiellement capables de détrôner les transistors en silicium, ouvrant la voie à des ordinateurs plus performants car plus rapides et plus petits. Étant pratiquement transparent et aussi bon conducteur que le cuivre, le graphène peut servir à réaliser des écrans tactiles, des panneaux lumineux et probablement des cellules solaires.

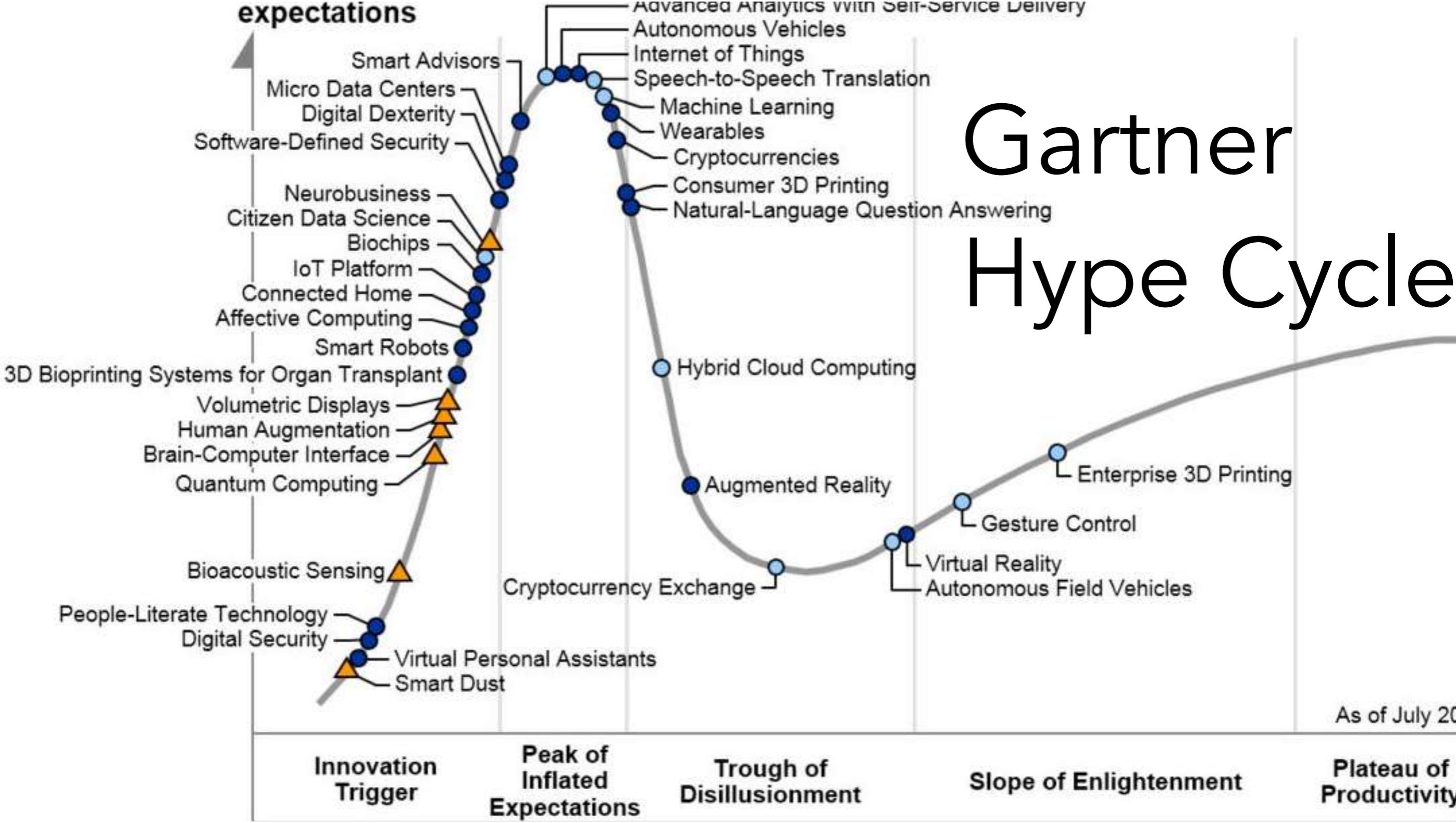
On s'attend aussi, lorsque seulement 1 % de graphène est mélangé à de la matière plastique, à ce qu'il la rende électriquement conductrice. Sa résistance thermique devrait augmenter de 30 °C, ainsi que sa résistance mécanique (on sait que le graphène lui-même est 200 fois plus résistant que l'acier à la traction). D'intéressants matériaux composites au graphène devraient apparaître dans un avenir proche, avec des applications dans les satellites, les avions et les voitures.

D'un point de vue plus théorique, la mécanique quantique a son mot à dire. En effet, bien que les électrons se déplacent dans le graphène 300 fois plus lentement que la lumière, les conditions auxquelles ils sont soumis imposent de les décrire mathématiquement par l'équation de Dirac, comme pour une particule relativiste presque sans masse ! Il en résulte que l'analogue de certains phénomènes ordinairement rencontrés en théorie quantique des champs relativistes peut s'y manifester. On peut donc simuler de la physique des particules avec le graphène. Mieux, des connexions, là aussi de nature analogique et mathématique, avec des calculs en théorie des cordes, sont étudiées.



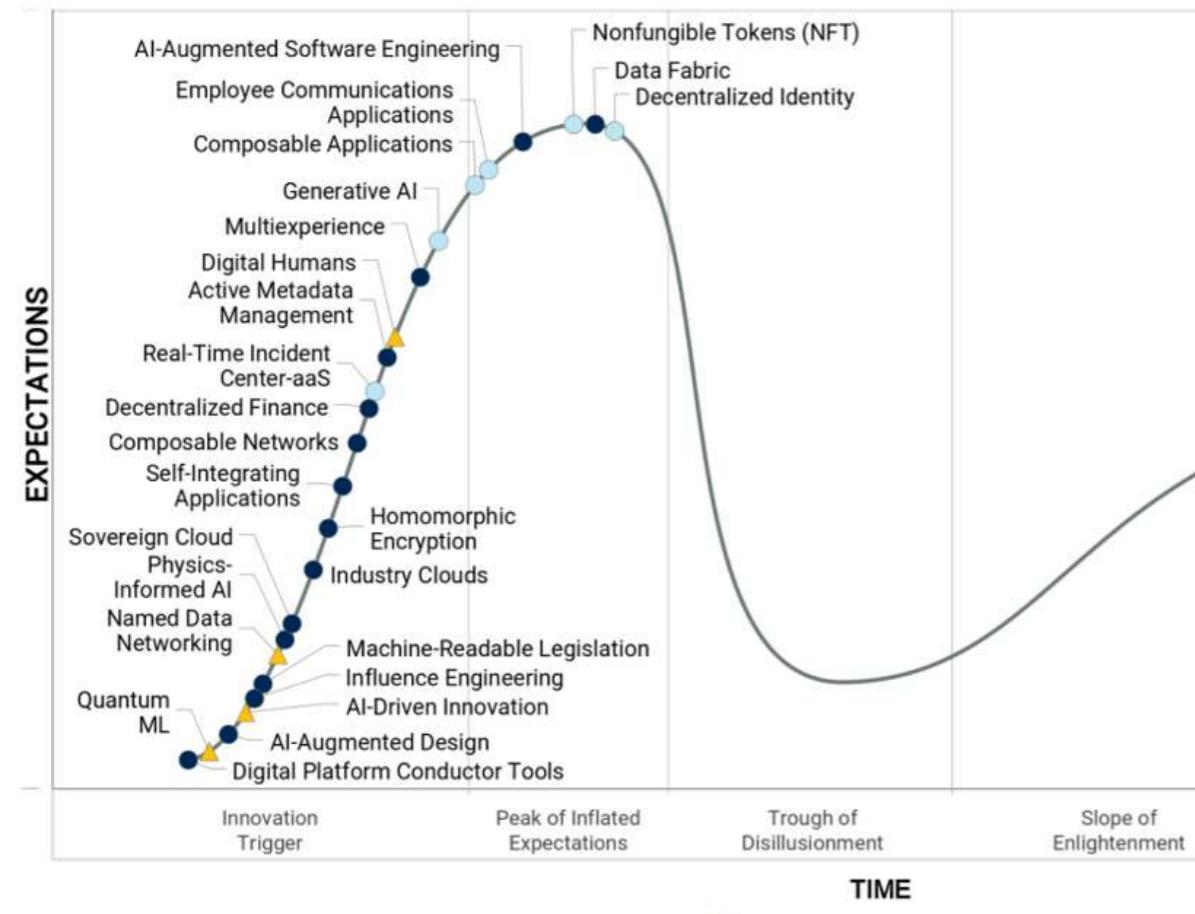


# Gartner Hype Cycle



# Gartner Hype Cycle

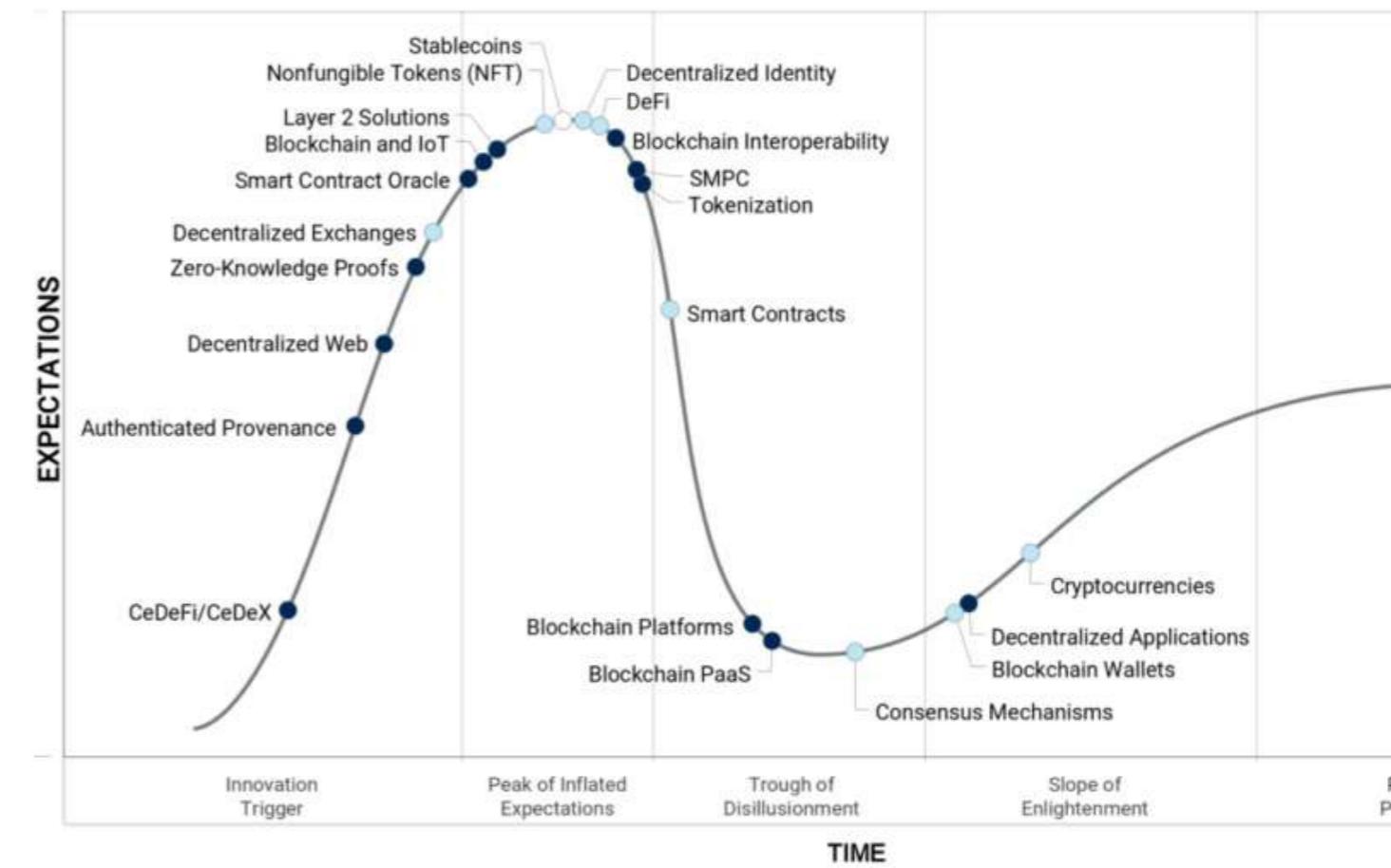
## Hype Cycle for Emerging Technologies, 2021



Source: Gartner (August 2021)

747576

## Hype Cycle for Blockchain, 2021



Source: Gartner (July 2021)

747513

**Gartner**

## Les 9 tendances technologiques **Gartner®**

- 1/ L'internet des comportements «Internet of Behaviors » qui découle de l' « Internet of Things »
- 2/ L'expérience totale : multiexperience (MX), l'expérience client (CX), l'expérience employé (EX)
- 3/ L'agilité des entreprises
- 4/ L'ingénierie de l'intelligence artificielle
- 5/ L'hyper-automatisation est l'idée que tout ce qui peut être automatisé dans une organisation
- 6/ Le cloud distribué
- 7/ Les opérations en tout lieu
- 8/ Cybersécurité
- 9/ Vie privée informatique

## WorkShop

### Les 9 tendances technologiques



# Gartner's Top Strategic Technology Trends for 2023

## Optimize



Digital Immune System



Applied Observability



AI TRiSM

## Scale



Industry Cloud Platforms



Platform Engineering



Wireless-Value Realization



Sustainable Technology

## Pioneer



Superapps



Adaptive AI



Metaverse

# Top Strategic Technology Trends for 2025



## AI imperatives and risks

- Agentic AI
- AI governance platforms
- Disinformation security



## New frontiers of computing

- Postquantum cryptography
- Ambient invisible intelligence
- Energy-efficient computing
- Hybrid computing



## Human-machine synergy

- Spatial computing
- Polyfunctional robots
- Neurological enhancement

Shape the future with responsible innovation

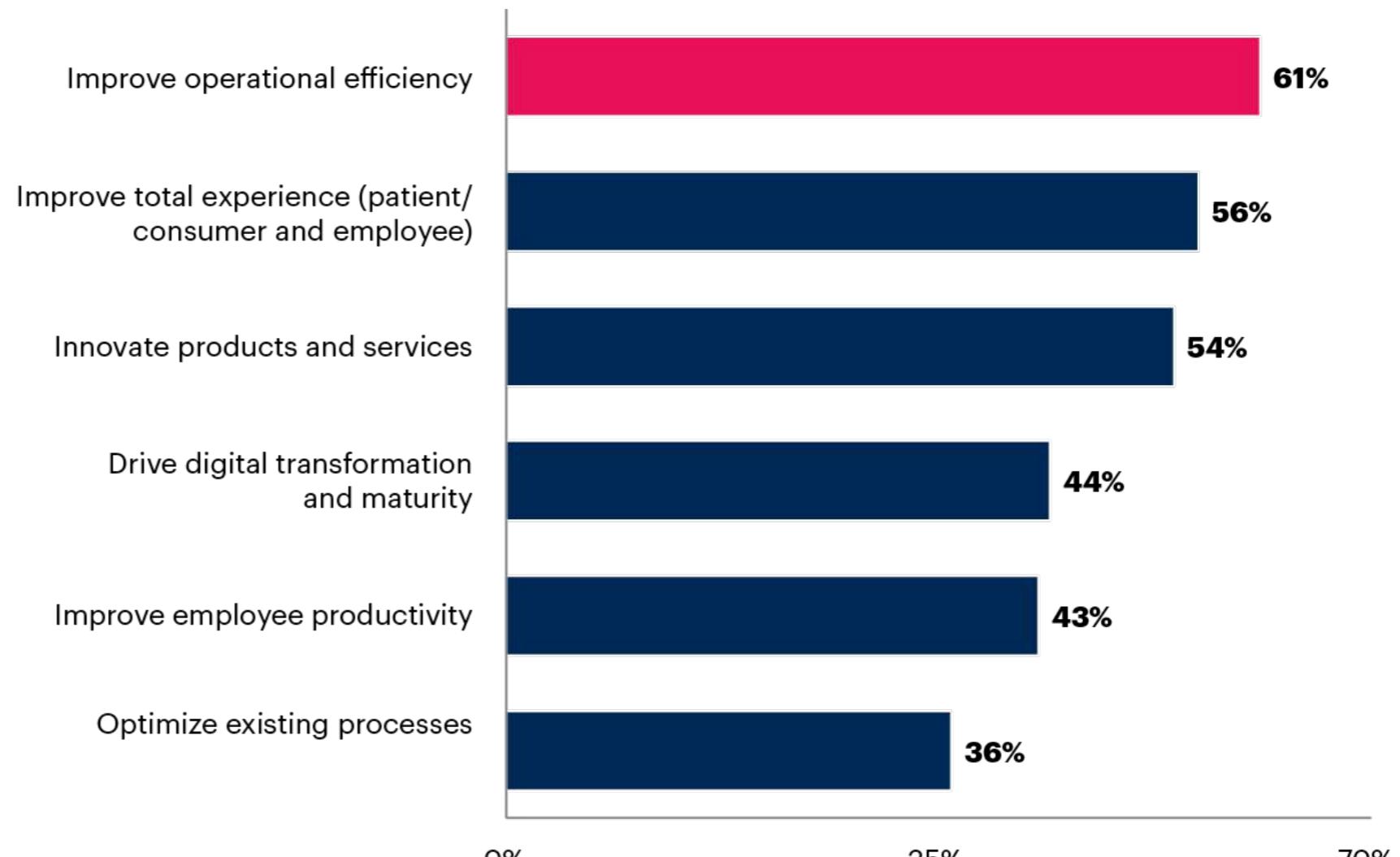
Les 9 tendances  
technologiques



Gartner®

## **Top Outcomes Represented in Eye on Innovation Awards Submissions**

Percentage of submissions that target each outcome, healthcare and life sciences

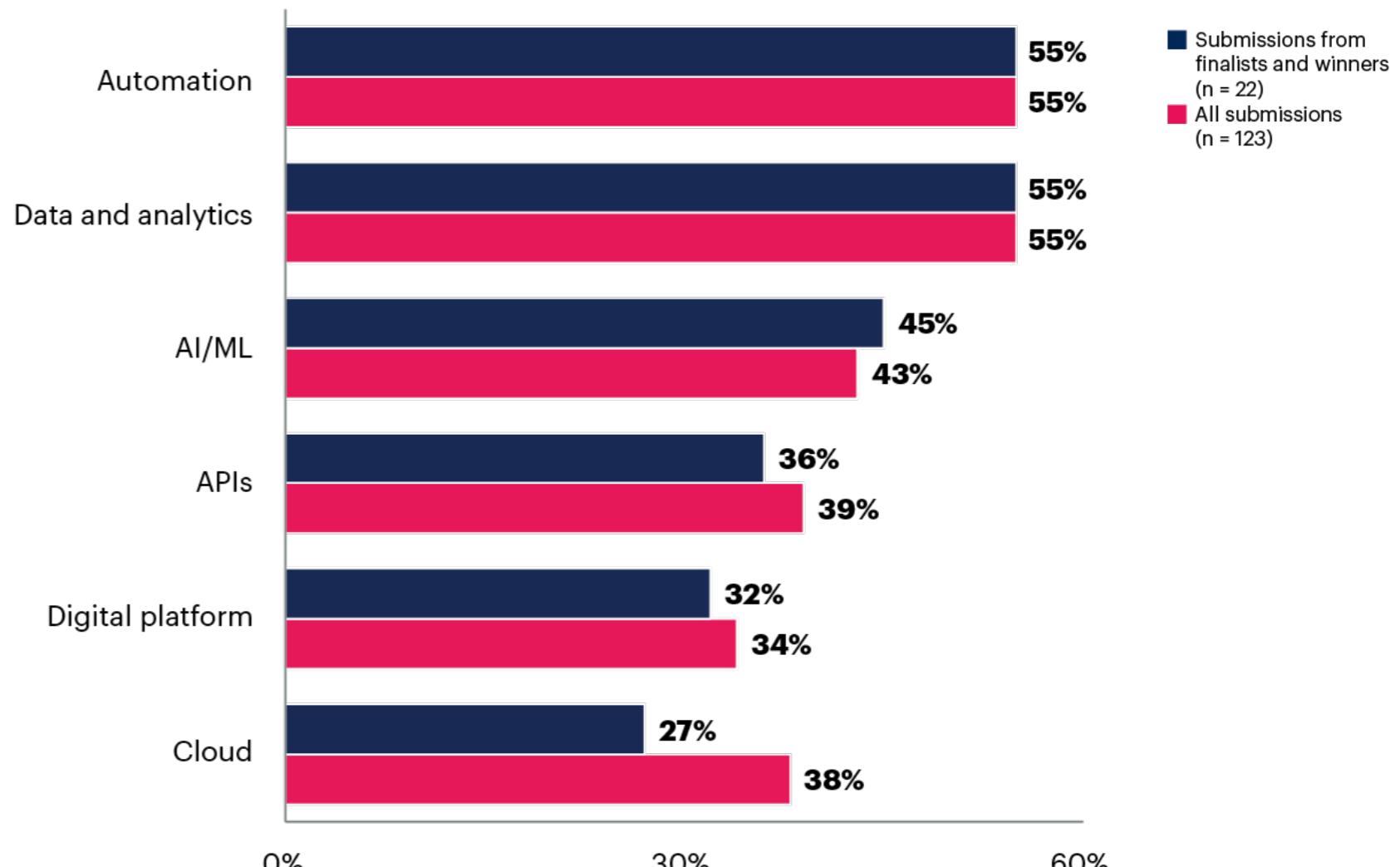


n = varies

Source: 2024 Gartner Eye on Innovation Awards for Healthcare and Life Sciences  
819326\_C

## Top Technologies Among 2024 Eye on Innovation Submissions

Percentage of submissions representing each technology area, healthcare and life sciences



n = varies

Source: 2024 Gartner Eye on Innovation Awards for Healthcare and Life Sciences

AI/ML = artificial intelligence/machine learning

819326\_C

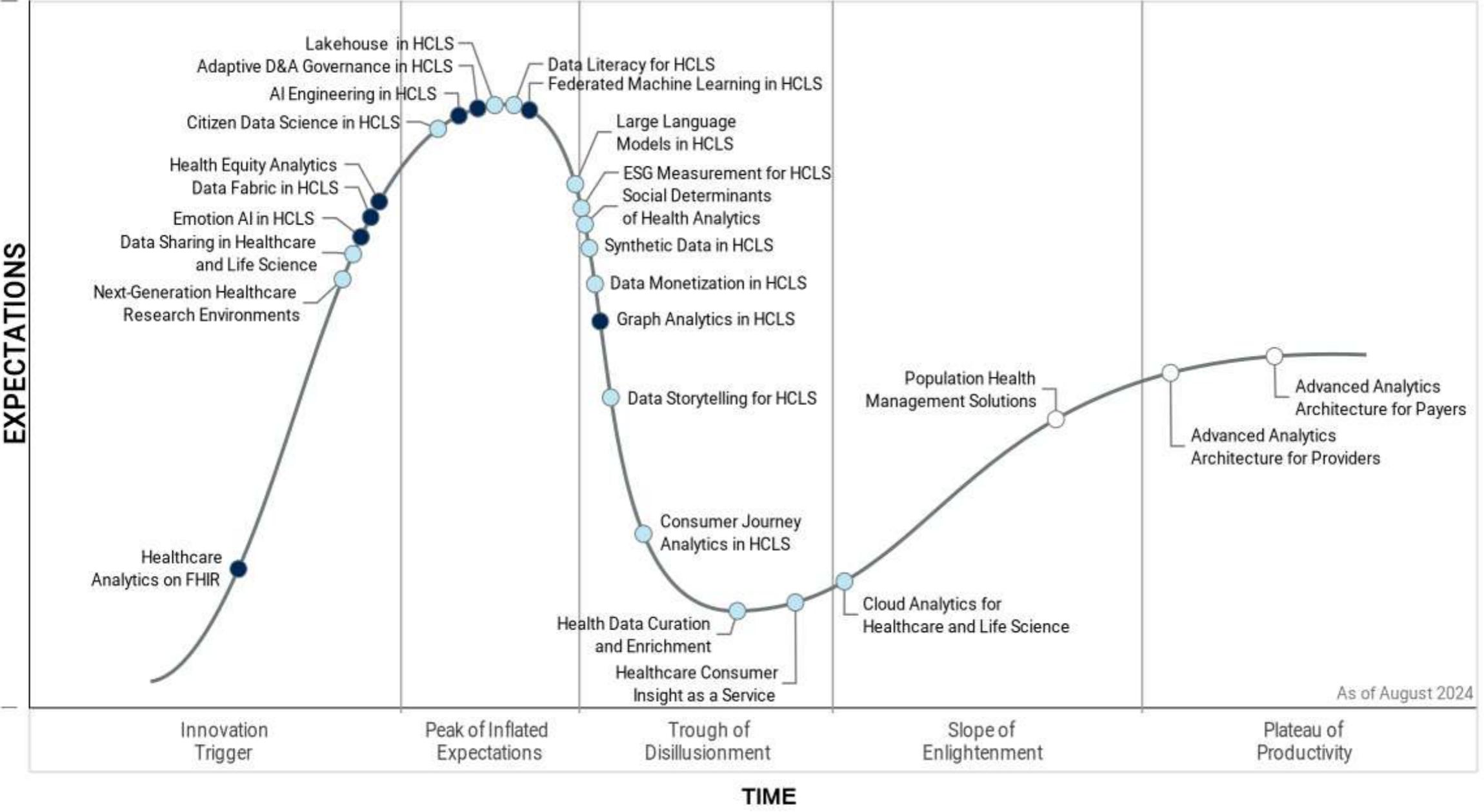
# 2024 Gartner Eye on Innovation Awards for Healthcare and Life Sciences

## Winners and Finalists

- ① Regional winner
- ② Second runner-up
- ③ Third runner-up

Provider	Payer	Life sciences
<p><b>1</b> <b>Personalized Medicine through Pharmacogenomics</b></p> <p>مستشفى الملك فيصل التخصصي ومركز الأبحاث King Faisal Specialist Hospital &amp; Research Centre</p> 	<p><b>1</b> <b>Harnessing the Power of Generative AI to Drive Enterprise Value</b></p> <p>Arkansas BlueCross BlueShield</p>  <p><b>2</b> <b>Premera Landing Zone</b></p> <p>PREMERA   </p> 	<p><b>1</b> <b>AI Diagnosis and Care Pathway for Afib Patients</b></p> <p><i>Johnson &amp; Johnson</i></p> <p><b>2</b> <b>Smart Green Packaging and Distribution Excellence</b></p> <p>ALKEM</p> 
<p><b>2</b> <b>3D Printing: Innovation Meets Compassion</b></p> <p>مستشفى الملك فيصل التخصصي ومركز الأبحاث King Faisal Specialist Hospital &amp; Research Centre</p> 	<p><b>2</b> <b>Unleashing the Power of AI for Boosting Health Claims Automation</b></p> <p>Allianz </p> 	<p><b>3</b> <b>Health NaviGator: Connecting Home Care to Health Care</b></p> <p>Help at Home® Care to Live Your Life.</p> 

# Hype Cycle for Healthcare Data, Analytics and AI, 2024



# Top Strategic Technology Trends for 2025



## AI imperatives and risks

- Agentic AI
- AI governance platforms
- Disinformation security



## New frontiers of computing

- Postquantum cryptography
- Ambient invisible intelligence
- Energy-efficient computing
- Hybrid computing



## Human-machine synergy

- Spatial computing
- Polyfunctional robots
- Neurological enhancement

Gartner

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(hubert.kratiroff@grenoble-em.com).

Top Strategic Technology Trends for 2025

21 October 2024 • ID G00015761 • 40 min read

Source: Gartner

Initiative: Technology Innovation and Strategy

815761  
We're identifying the 10 strategic technology trends that will have the most impact in the next five years and beyond – trends that span AI imperatives and risks, new frontiers of computing and human-machine synergy. Tracking these will help IT leaders shape the future with responsible innovation.

Overview

Opportunities

• Agentic AI brings imperatives and risks and will enable organizations to transform the nature and efficiency of work, processes and decision making. However, it will also drive the need for advancements in AI governance technology. The technology created to defend organizations from the effects of disinformation will protect people, organizations and society.

• New frontiers of computing keep expanding the potential for benefit but also bring threats. Quantum computing will break today's cryptography, exposing everyone to risk. Tiny, ultra-low-cost wireless tags and sensors will enable new business models and ecosystems. New energy-efficient compute models will meet the demand for more computing and sustainability. The growing numbers of computing models provide an opportunity for integration and orchestration to optimize the use of all models.

• Human-machine synergy is increasing, with the creation of next-level interactions between physical and virtual experiences. Robots that perform more than one function will integrate into humans' daily lives. Technology will bring the ability to directly access and improve thoughts and emotions for enhancing human cognition and performance, and bringing about new ways to help people thrive.

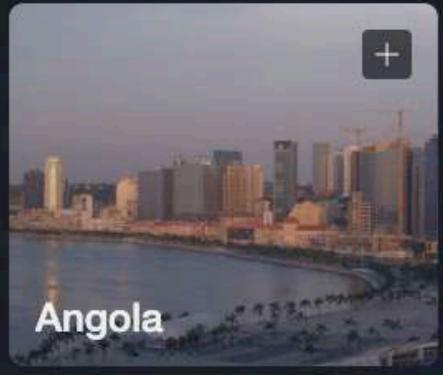
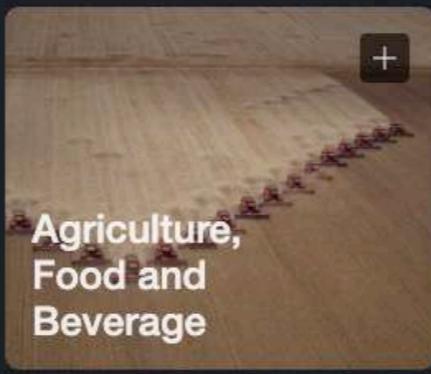
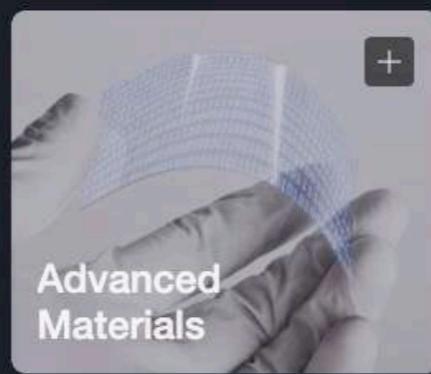
## Shape the future with responsible innovation

Gartner

A woman's profile is shown in profile, facing left. Her head is filled with a vibrant, glowing blue light that resembles a digital brain or a starry night sky. The light is最亮 at the top right, creating a bright glow that fades into the background.

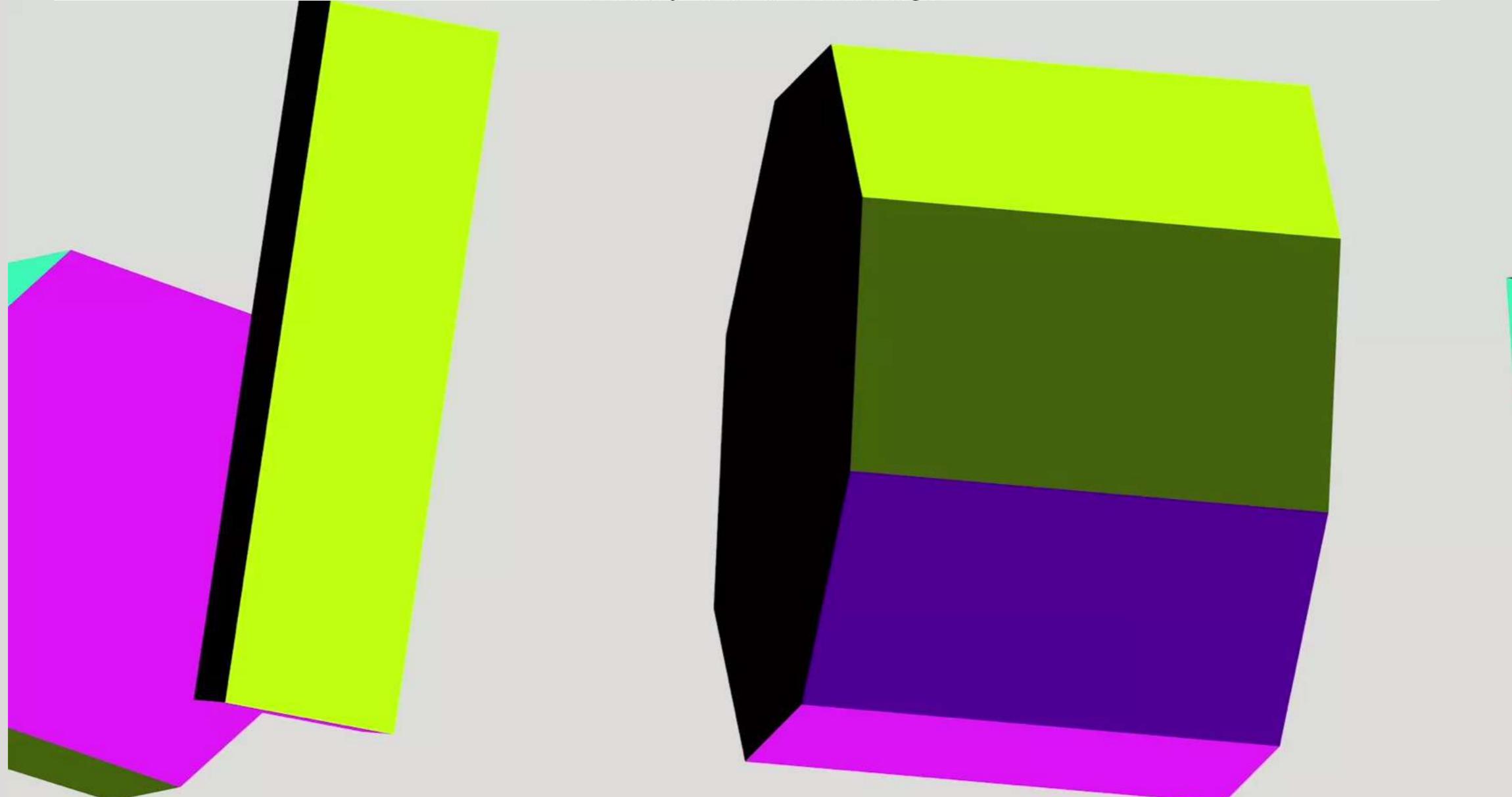
# McKinsey Technology Trends Outlook 2022

August 24, 2022 | Interactive



# Next Big Things in Tech 2024

From AI-generated video breakthroughs to greener bitcoin mining techniques, these technologies are shaping the future of our economy—and our world at large.



**system push work**

**vs.**

**pull model**

**techno push**  
**vs.**  
**market pull**

1/  
*marketing de  
l'offre*

**Offre initiale (solution)**  
**Problème résolu**  
**Persona**  
**Carte empathie**  
**Value proposition**  
**Offre finale**  
**Distribution**

**Persona**  
**Carte empathie**  
**Problèmes réels**  
**Value proposition**  
**Offre**  
(solution qui résout le problème)  
**Distribution**

**2/**  
*marketing de la  
demande*





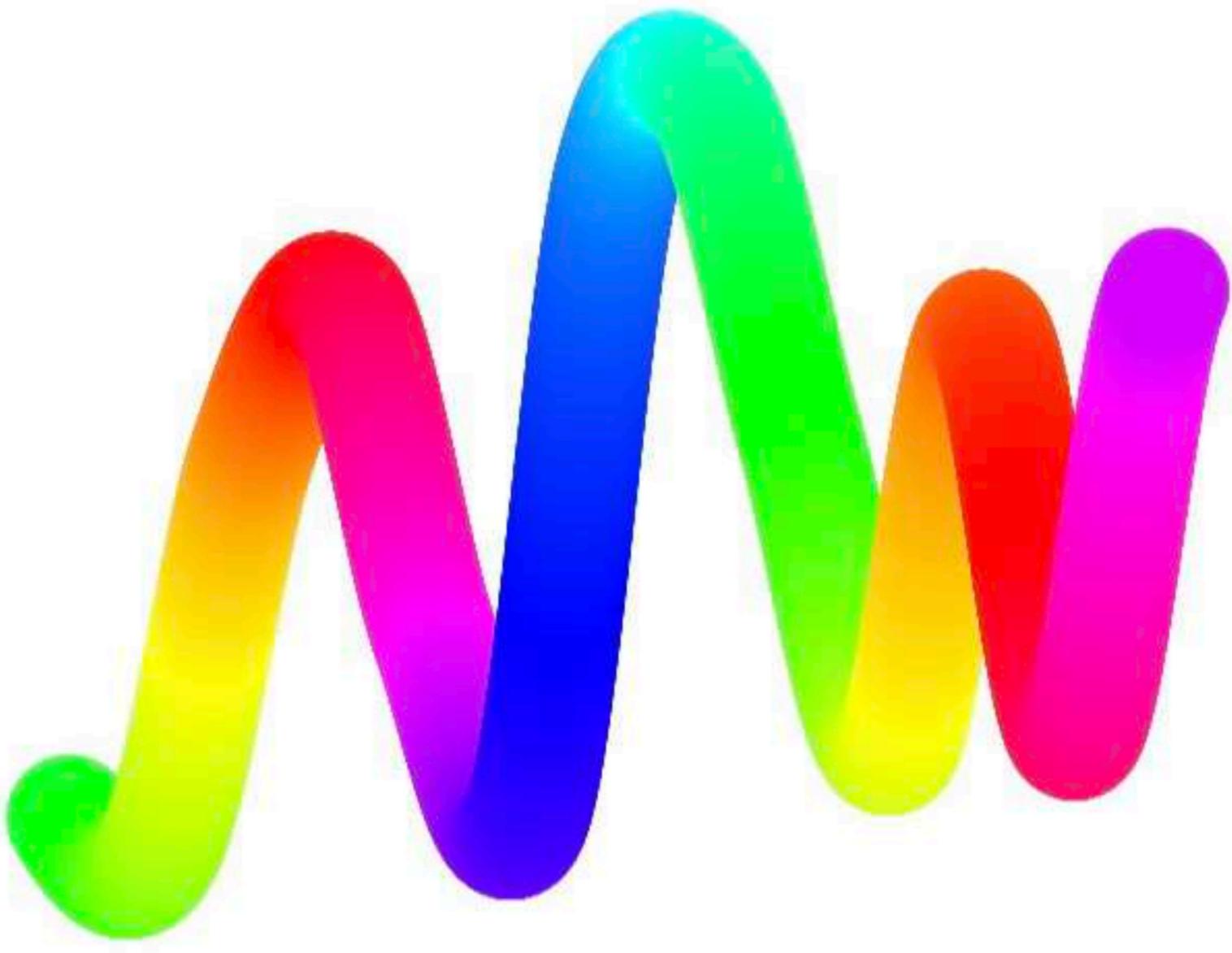
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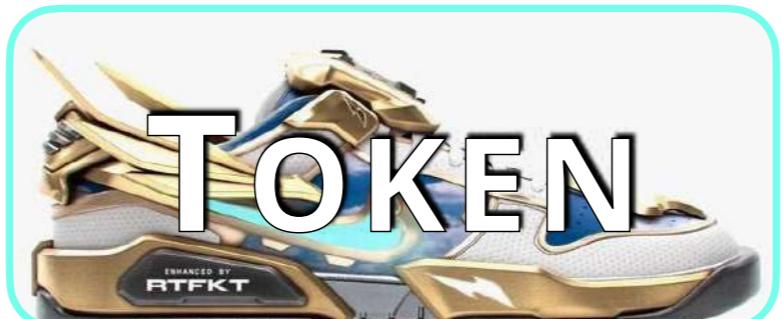
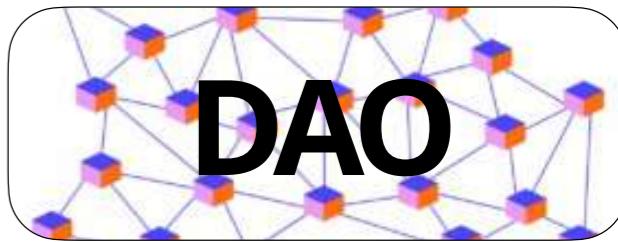
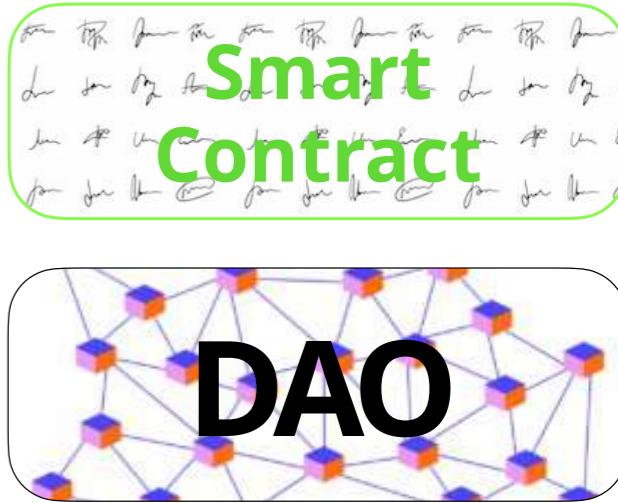
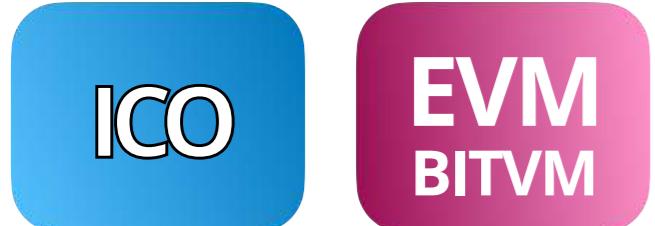
MAKING  
PEOPLE  
WANT  
THINGS

MAKING  
THINGS  
PEOPLE  
WANT

To

TIM BROWN





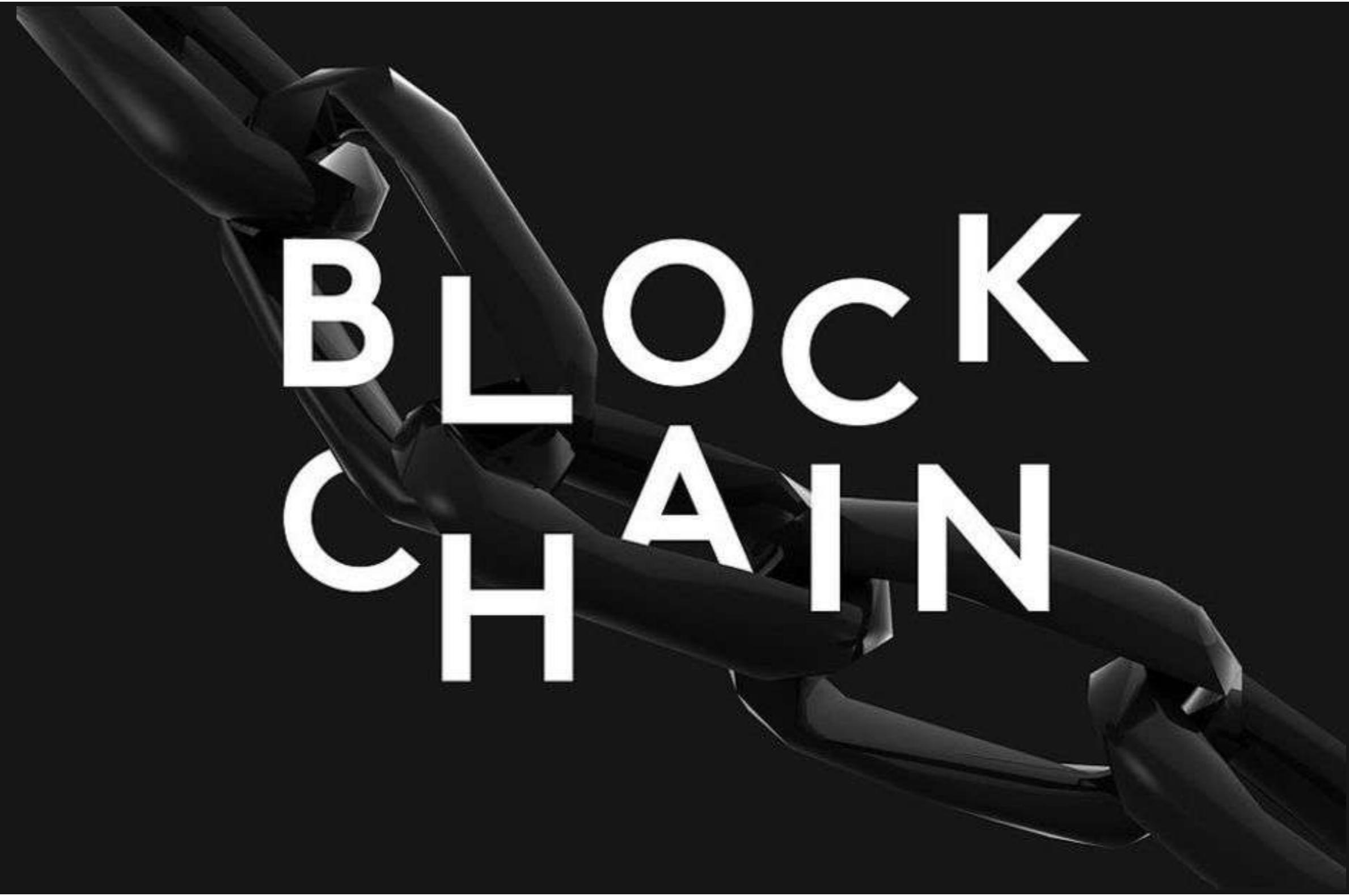
FONDATION

A B C D U  
W E B 3

PILIERS WEB3

FONDACTION

BLOCK  
CHAIN



# A

Decentralized web  
DAO, Holacracy  
Scrum  
Linked data

# B

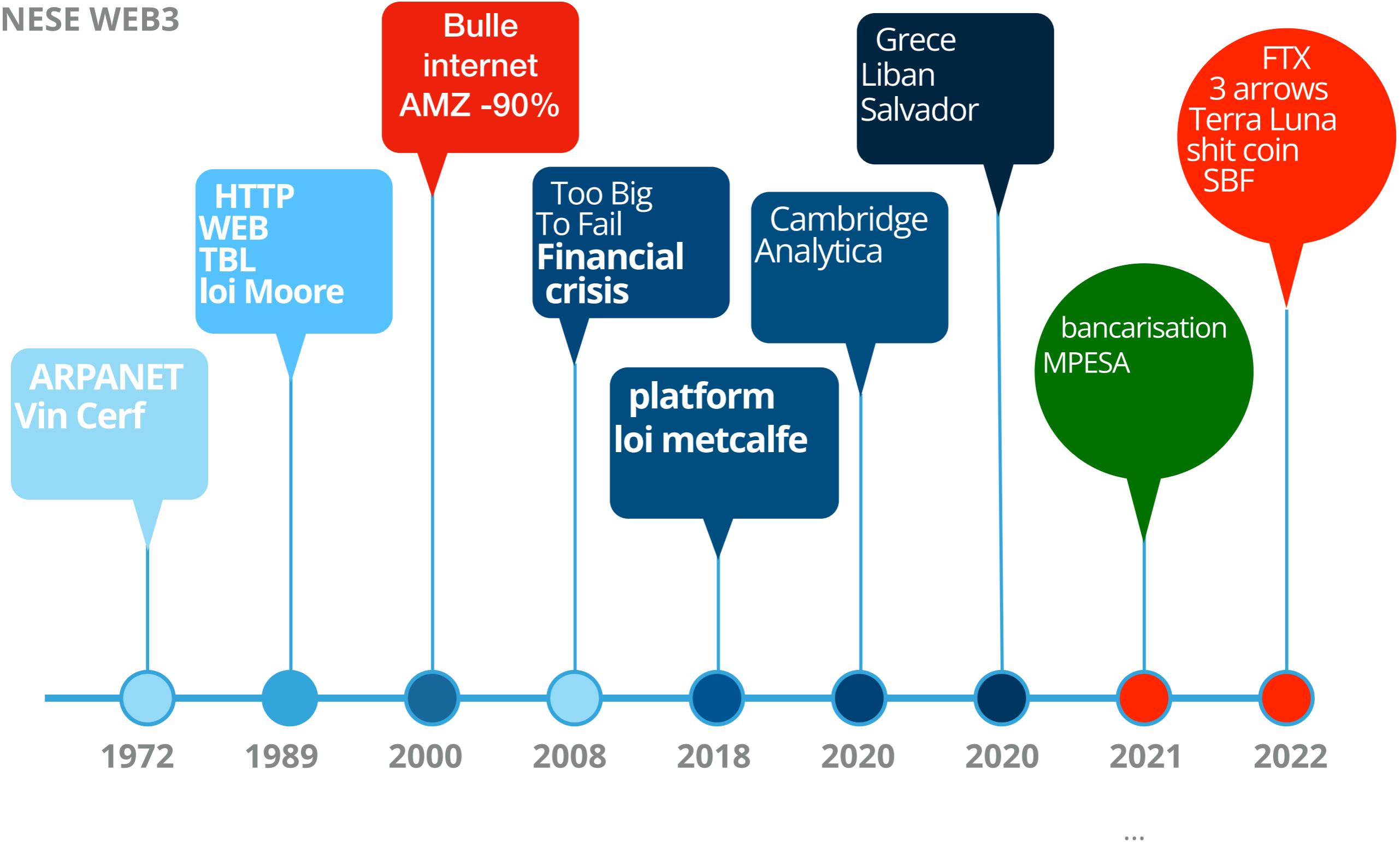
Transparency  
Trust  
Verified ID  
Ownership

# C

Native payment  
Crypto inside  
Wallet connected  
Play to Pay

# Fondation : Blockchain

# GENESE WEB3

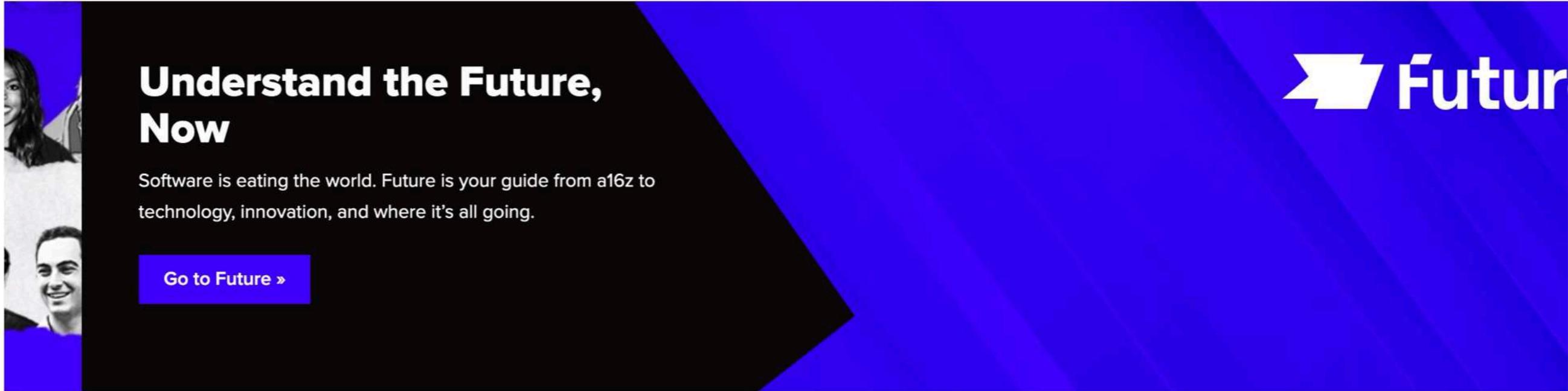


The term "Web3" was coined by Gavin Wood in 2014  
Ethereum & Polkadot founder

*« decentralized online ecosystem based on blockchain »*



—  
Web3 is an extensible framework for creating massively multi-user, economically strong applications.



Software is eating the world  
WEB 1.0 → 3.0

Web 1.0.

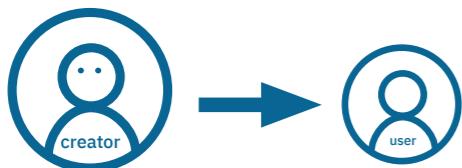
1990 - 2004



# WEB1

information  
economy

read



Web 2.0.

2004 - The Present



# WEB2

platform  
economy

read  
write

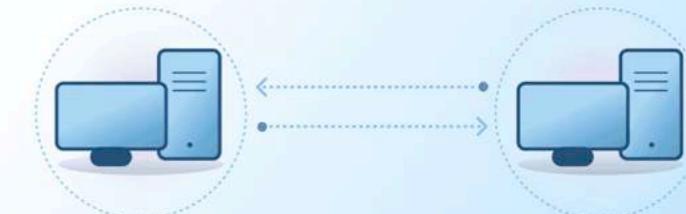


designed by freepik.com

<https://ethereum.org/en/web3/>

Web3

2014 - The Future?



# WEB3

ownership  
economy

read  
write  
own



Internet  
wires, network



## Web 1.0

*read-only  
static*



## Web 2.0

*read-write  
interactive*



## Web 3.0

*read-write-trust  
verifiable*



Web 3.0



## RELEVE D'IDENTITE BANCAIRE

PARTIE RESERVEE AU DESTINATAIRE DU RELEVE

Ce relevé est destiné à être remis, sur leur demande à vos créanciers ou débiteurs appelés à faire inscrire des opérations à votre compte (virements, prélèvements, etc.). Son utilisation vous garantit le bon enregistrement des opérations en cause et vous évite ainsi des réclamations pour erreurs ou retards d'imputation.

ATTENTION : Les domiciliations de prélèvements ne sont pas autorisées sur les comptes d'épargne.

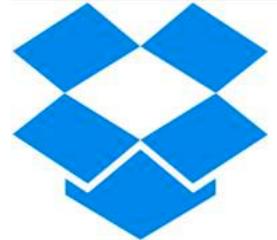
Banque	Indicatif	Numéro de compte	Clé RIB	Domiciliation
30002	08969	0000070654L	57	CL VERRIERES BUISSON (08969)

### IDENTIFICATION INTERNATIONALE

IBAN           **FR09 3000 2089 6900 0007 0654 L57**  
Code B.I.C     **CRLYFRPP**

TITULAIRE DU COMPTE : **M O [REDACTED] VAGNEUX**

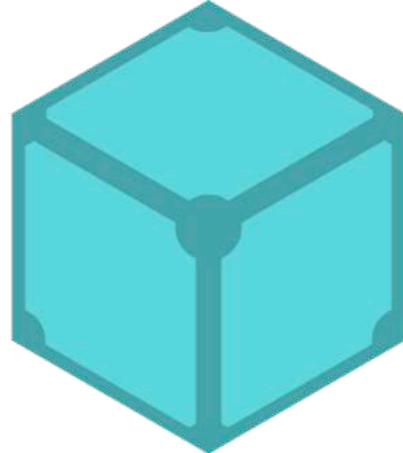
0x98d3926be932D916391F57fcbA578f517CBC995



# Dropbox



 Paper



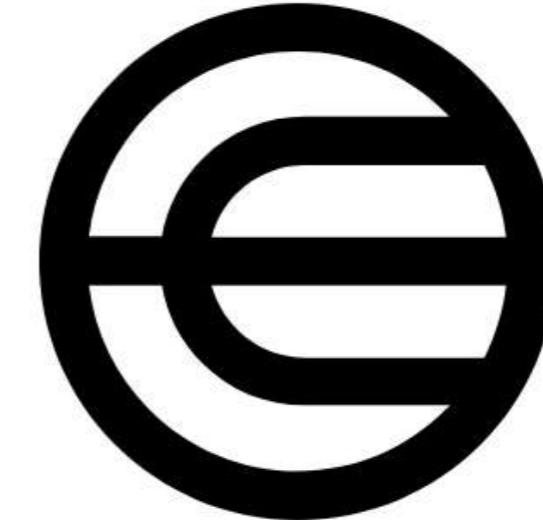
# IPFS

InterPlanetary File System

Union européenne  
République française



PASSEPORT  
A small icon of a passport document.



passeport = objet non fongible = jeton unique = token ≠ image

# WEB 1

1990-2005

# WEB 2

2005-2015

# WEB<sup>2</sup>

2015-2022

# WEB 3

2022-2030

Réactivité

Semaine

Jours/Heures

Temps réel

Continu

Interaction

Requête / réponse  
READ ONLY

À la demande  
ÉCHANGE DE DONNÉES

Automatique

Confiance  
ÉCHANGE DE VALEURS

Ressources

Contenus

UGC Contenus Généré par  
Utilisateurs

Recommandation personnelle

IA

Données

Sémantique

Dynamique

Algorithmique

Décentralisée

Producteurs

Éditeur  
ex: wikipedia

Utilisateur réel  
ex: FB, TWTR

Utilisateur anonyme

Blockchain  
ex: sorare, ledger

Type

Partage statique  
HTML CSS

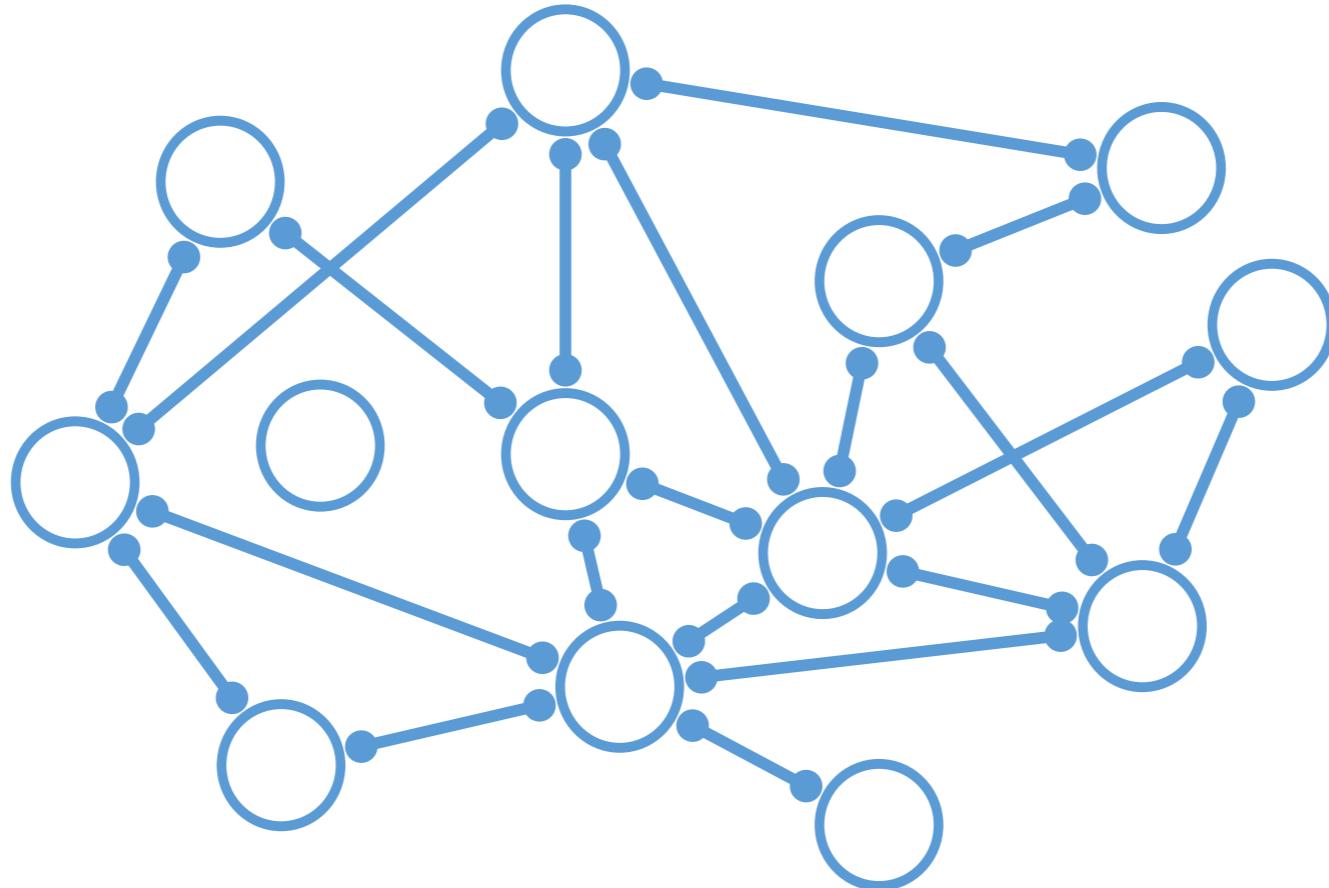
Réseau interactif  
JAVASCRIPT

Réseau dynamique  
IA / ML

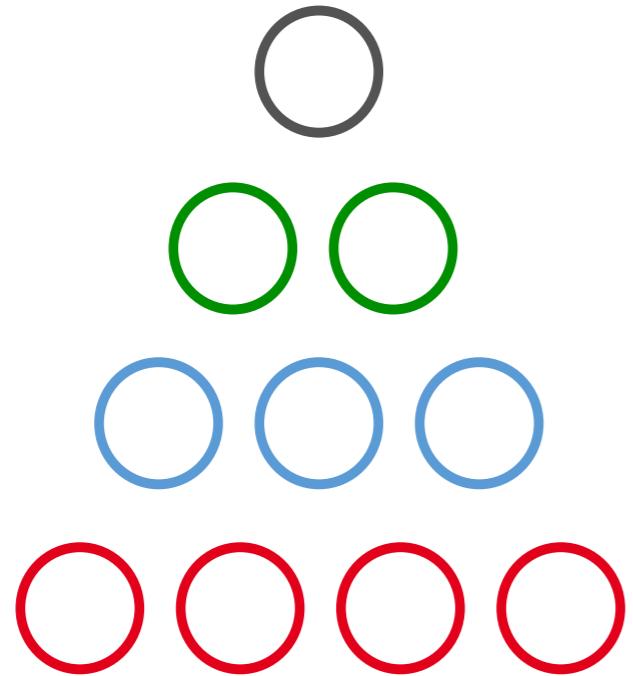
IOT / IOB  
BLOCKCHAIN



# DeFi : decentralized finance

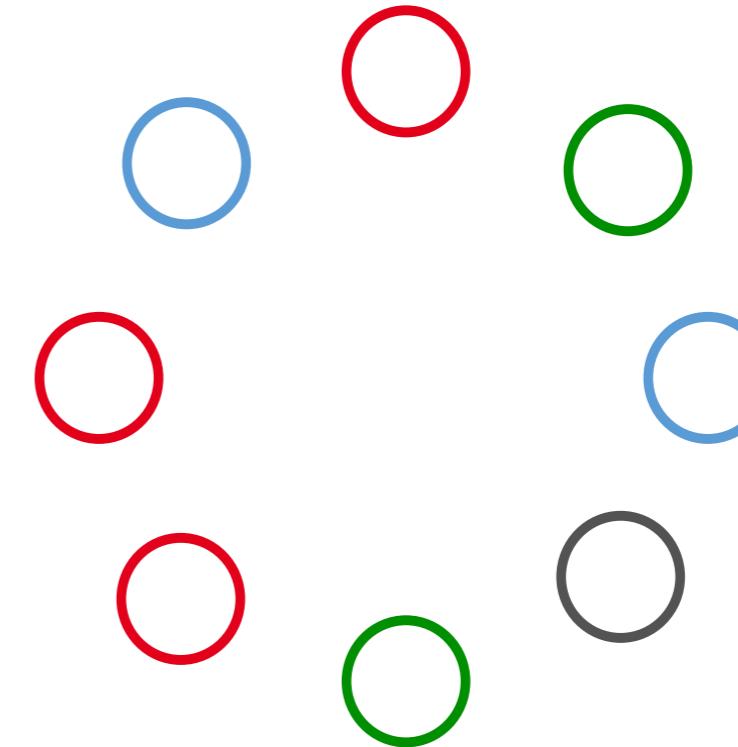


# DAO: decentralized autonomous organization



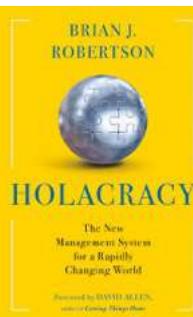
## Top-Down

old / XXe century / hierarchy / pyramid / slow  
silo / secure / indirect /



## Holacracy

new / Zappos / fast / risky / direct / Robertson



1

.com

2

@social#network

3

web.3

wikipedia

instagram

diamond

# Risques WEB3

VC

les investisseurs peuvent prendre des positions dominantes

Droit à l'oubli

impossible d'effacer la blockchain, le passé est figé

Courbe apprentissage

détenir ses informations oblige des connaissances techniques

# Risques WEB3

**copyright**

art original facile à voler et à protéger au nom d'un tiers

**scam**

manipulations nombreuses sur base d'idées brillantes

**hyper tokenisation**

peut-on durablement tout tokeniser sans risquer une pénurie

not your keys  
not your coins



Le WEB3 est :  
plus complexe  
plus technique  
plus codé  
plus acteur

moins assisté  
moins infantilisé  
moins le produit

**BESOIN DE FORMATION**

# THE TIMES

Max 5C, min -5C



Saturday January 3 2009 timesonline.co.uk No 69523

3GM

£1.50

# Chancellor on brink of second bailout for banks

## Billions may be needed as lending squeeze tightens

Francis Elliott Deputy Political Editor  
Gary Duncan Economics Editor

Alistair Darling has been forced to consider a second bailout for banks as the lending drought worsens.

The Chancellor will decide within weeks whether to pump billions more into the economy as evidence mounts that the £37 billion part-nationalisation last year has failed to keep credit flowing. Options include cash injections, offering banks cheaper state guarantees to raise money privately or buying up "toxic assets", The Times has learnt.

The Bank of England revealed yester-

day that, despite intense pressure, the banks curbed lending in the final quarter of last year and plan even tighter restrictions in the coming months. Its findings will alarm the Treasury.

The Bank is expected to take yet more aggressive action this week by cutting the base rate from its current level of 2 per cent. Doing so would reduce the cost of borrowing but have little effect on the availability of loans.

Whitehall sources said that ministers planned to "keep the banks on the boil" but accepted that they need more help to restore lending levels. Formally, the Treasury plans to focus

on state-backed guarantees to encourage private finance, but a number of interventions are on the table, including further injections of taxpayers' cash.

Under one option, a "bad bank" would be created to dispose of bad

debts. The Treasury would take bad loans off the hands of troubled banks, perhaps swapping them for government bonds. The toxic assets, blamed for poisoning the financial system, would be parked in a state vehicle or "bad bank" that would manage them and attempt to dispose of them while "detoxifying" the mainstream banking system.

The idea would mirror the initial proposal by Henry Paulson, the US Treasury Secretary, to underpin the American banking system by buying

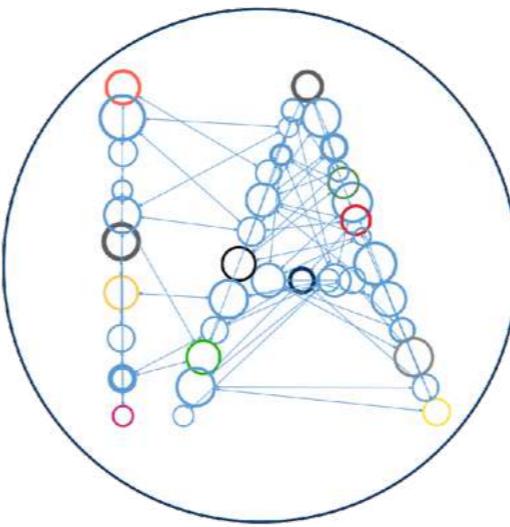
99p

Pub chain cuts the price of a pint from £1.69 to 1989 levels  
Business, page 47

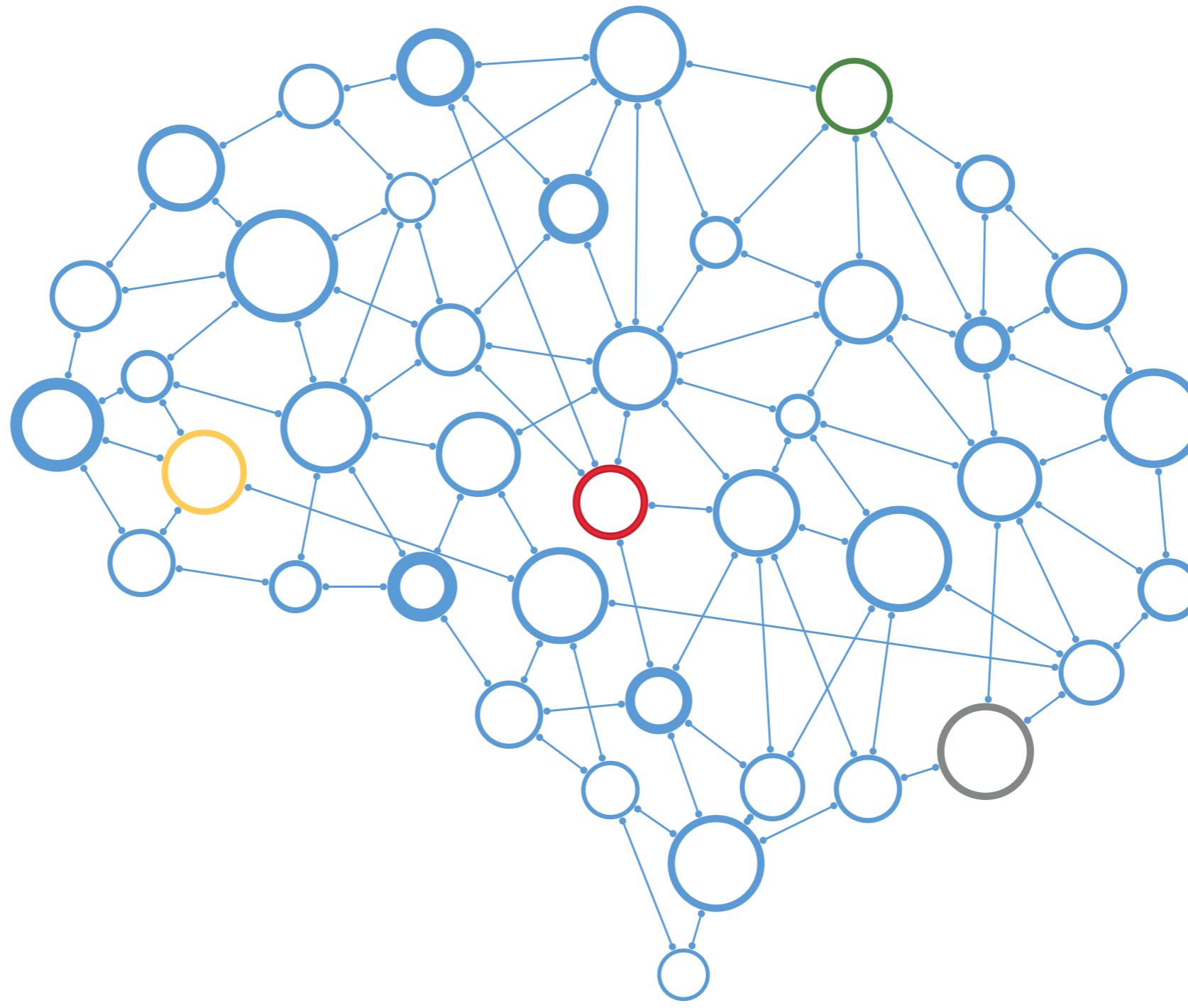


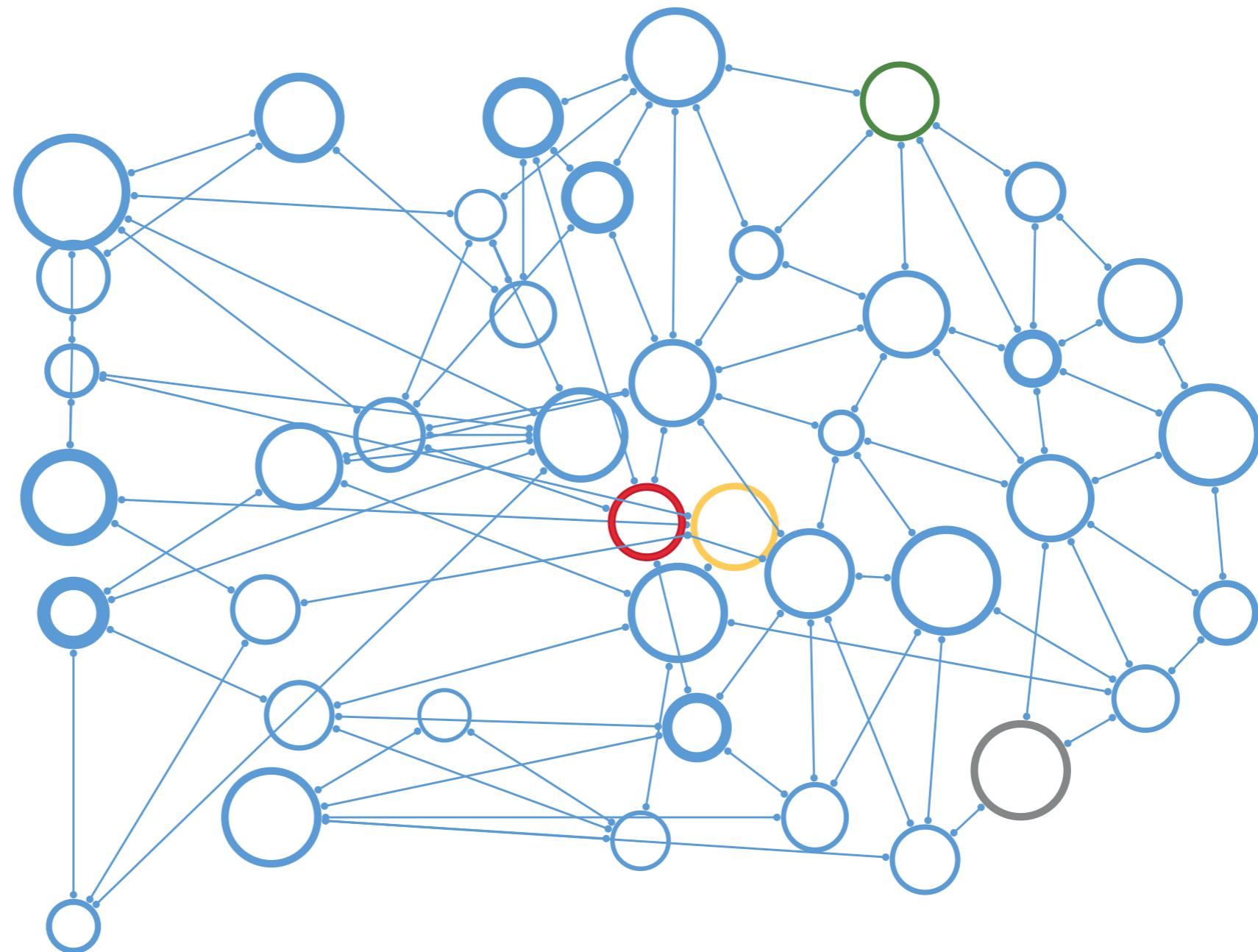
Pourquoi cette couverture de « The Times » est-elle célèbre ?

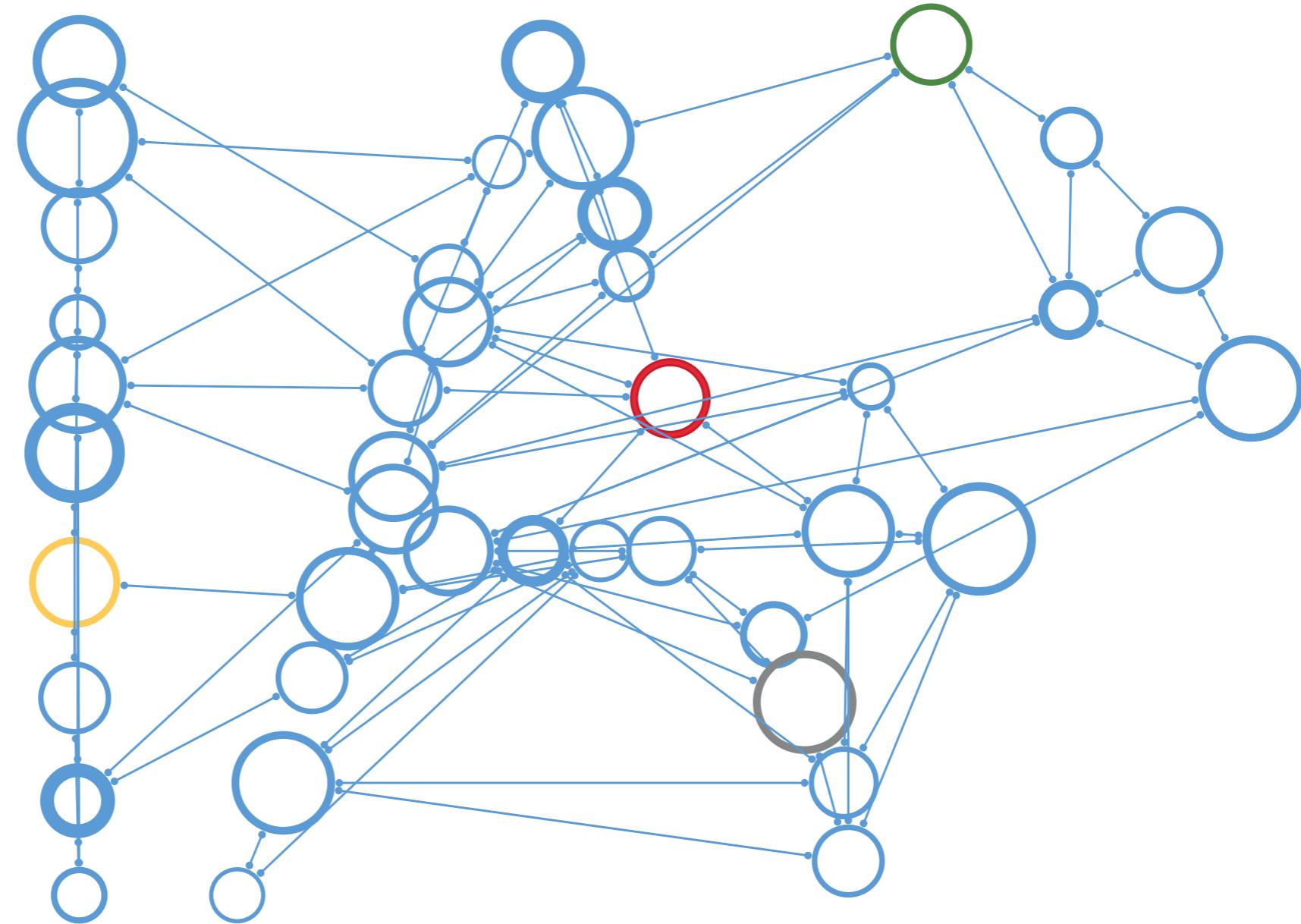
En lien avec le ATH de cette semaine...

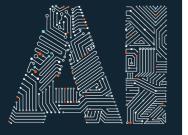
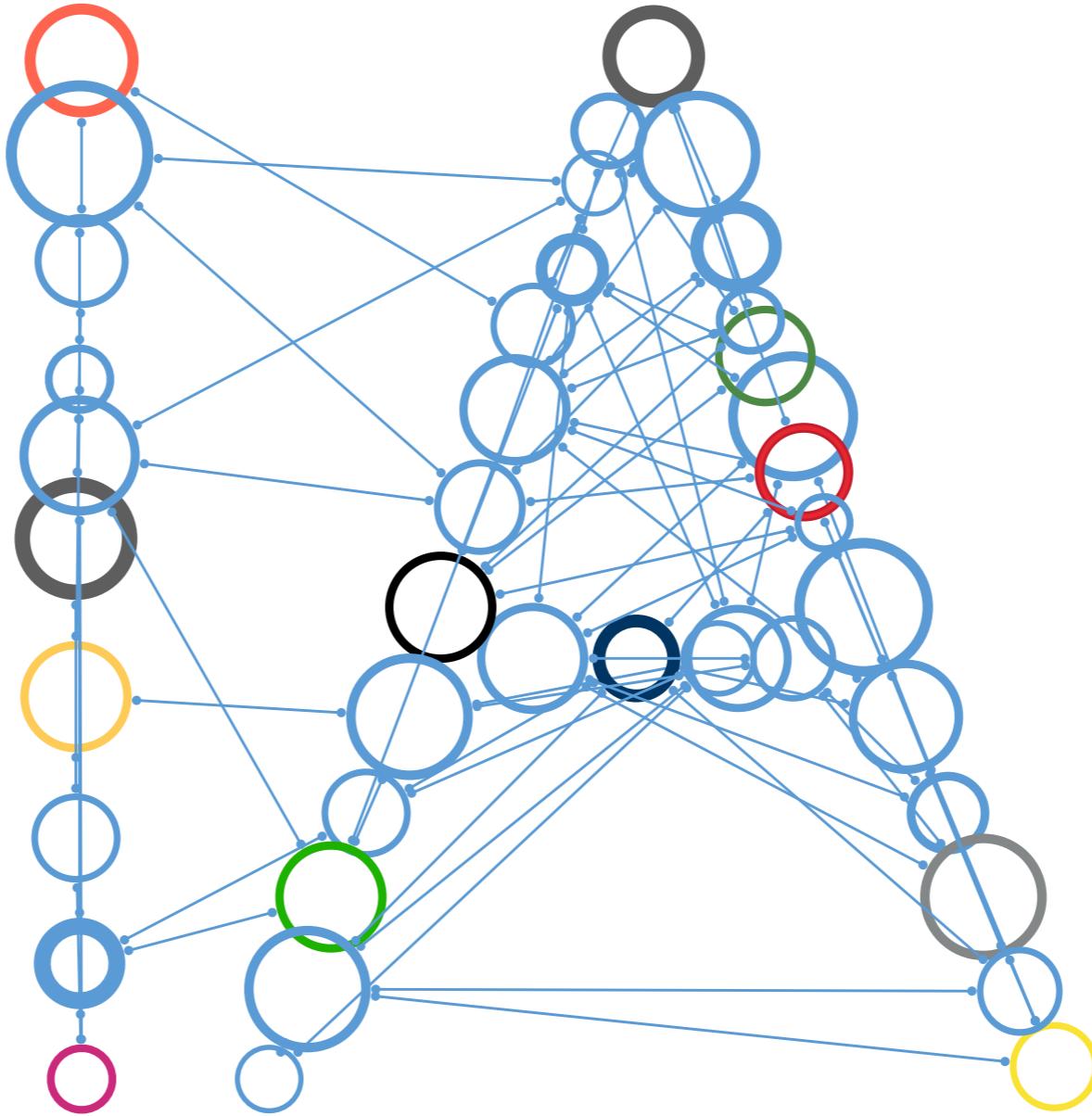


# Intelligence artificielle









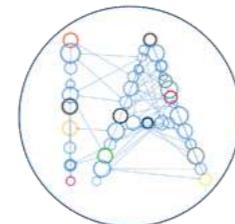


business intelligence (BI)  
marketing intelligence (MI)  
technology intelligence  
competitive intelligence  
media/market intelligence  
open source intelligence OSINT

...ARTIFICIAL INTELLIGENCE

# «PLUS» D'INTELLIGENCE

**AI = IA**  
intelligence ≠ information  
renseignement



.com moment  
iPhone moment  
AI moment\*



... BOT/web3/crypto moment?





GenAI (generative)  
AGI\* (general=singularity)  
ASI (super)

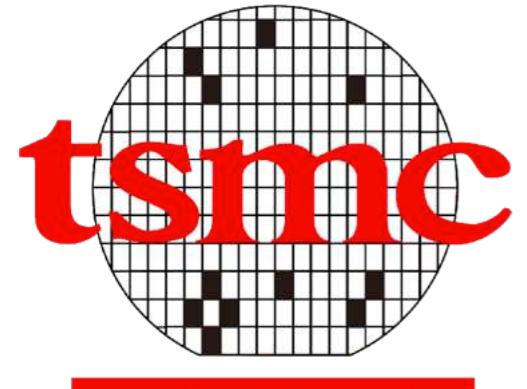


+ BOT/web3/health/NBIC

- |                               |                                   |
|-------------------------------|-----------------------------------|
| 1642 Pascaline                | 2014 Google Car                   |
| 1943 McCulloch                | 2016 Alpha Go Lee Sedol           |
| 1943 Turing (enigma + test)   | 2016 College de France YLC        |
| 1956 McCarthy @ dartmouth     | 2018 OpenAI                       |
| 1960 AI Winter                | 2022 ChatGPT = GenAI = generative |
| 1989 Yann LeCun OCR           | 2023 AMZ GOO META MS              |
| 1993 Singularity V. Vinge     | 2023 Bard Duet Midjourney         |
| 1997 Deep blue jeu d'échec    | 2025 Perplexity + Ministral       |
| 2005 Ray Kurzweil Singularity | 2025                              |
| 2010 SIRI Luc Julia           | 2026                              |
| 2011 Jeopardy                 | 20XX Singularity = AGI            |
|                               | 2XXX ASI = super                  |



Picks and Shovels





Google Cloud



Alibaba Cloud

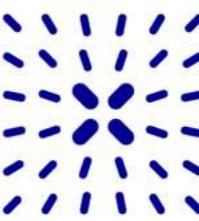


BAIDU AI CLOUD  Baidu 百度

 OUTSCALE

 Scaleway

 OVHcloud

 gaia-x



Try out our NEW inference solution



# Hugging Face

## The AI community building the future.

Build, train and deploy state of the art models powered by  
the reference open source in machine learning.

[Star](#)

71,086

More than 5,000 organizations are using Hugging Face

**AI2** Allen Institute for AI  
Non-Profit • 128 models**AI** Facebook AI  
Company • 341 models**GC** Graphcore  
Company • 33 models**G** Google AI  
Company • 518 models**intel** Intel  
Company • 56 models**brain** SpeechBrain  
Non-Profit • 55 models**MS** Microsoft  
Company • 197 models**G** Grammarly  
Company

# We bring intelligent computing everywhere.

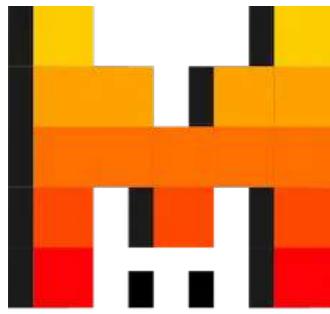


## QUALCOMM RB3 GEN 2 DEV KITS

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LE CHAT  
MISTRAL\_

<https://mistral.ai/>



<https://flux-ai.io/>



ECOSIA Home Trees News Money Blog



OPINION  
10 must knows from biodiversity science

The 10 must knows from biodiversity research in 2024 provide an insight into the most important things you need to know — and steps you can take to protect our planet.

08/11/2024

<https://www.qwant.com/>

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# Qwant<sup>+</sup>

The search engine that values you as a user, not as a product

Search



Amazon



Booking.com



Nike



Miléade



Avast.com



SNCF  
Connect



Air France

€1 offered upon registration

Earn up to €10 per week by  
using Qwant

Join



Zone des gagnants

1 W Warnold34 2 000 pts

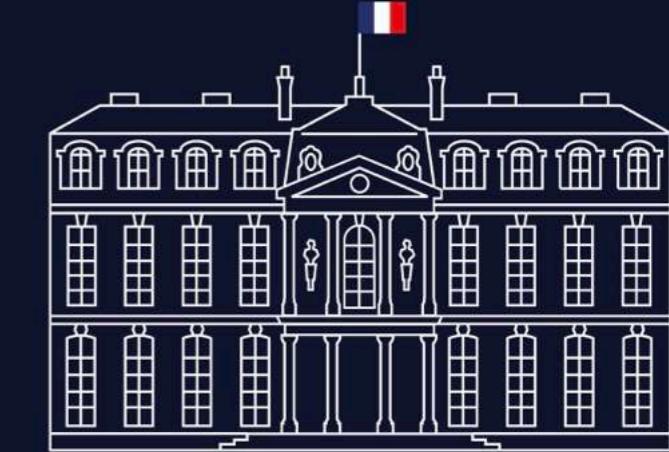
Caro3c-gabber9 2ème 1 923 pts



# SOMMET POUR L'ACTION SUR L'INTELLIGENCE ARTIFICIELLE



**SOMMET**  
POUR *L'ACTION*  
SUR **L'IA**



# AIAAS

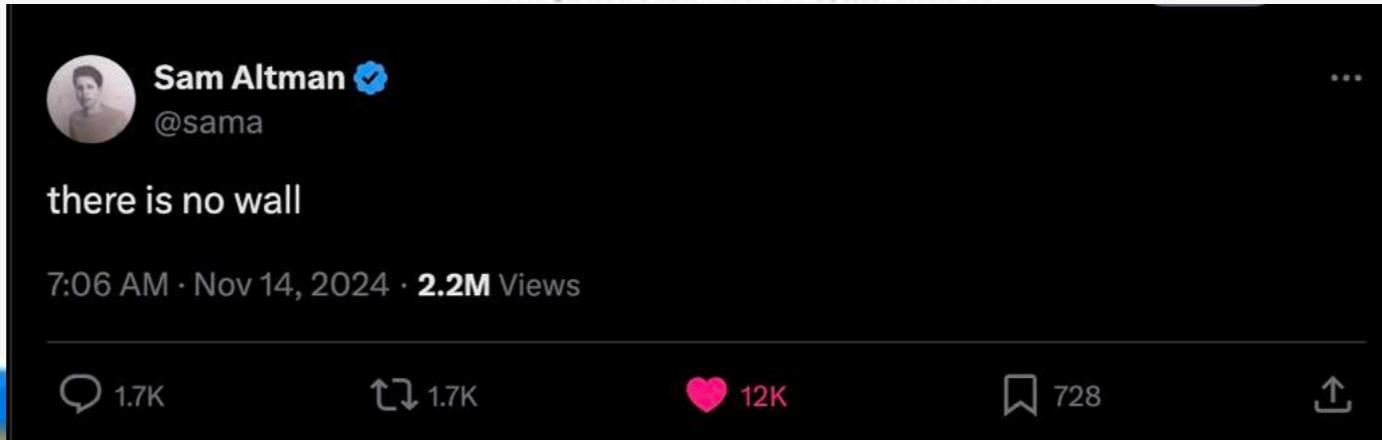
## AI As A Service

# API

## AI As An Agent

# The Intelligence Age

September 23, 2024



Sam Altman  
1000 jours

# Anthropic's Dario Amodei Posits An AI Future

By [John Werner](#), Contributor. I am an MIT Senior Fellow, 5x-founder & VC inve...

Follow Author

Oct 14, 2024, 12:52pm EDT

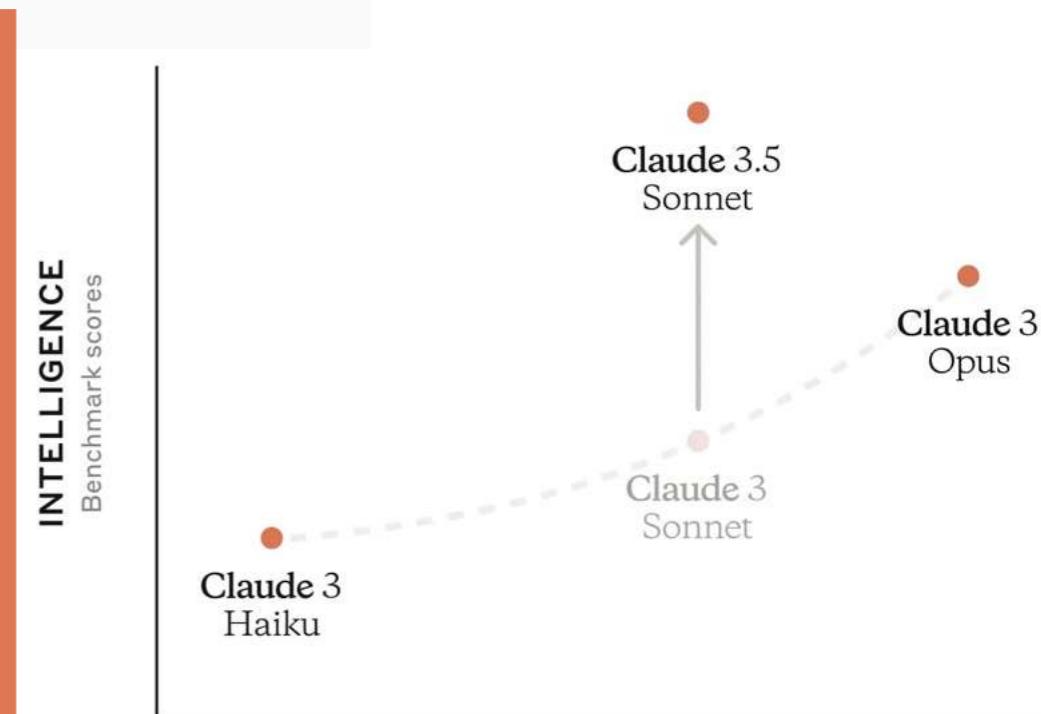
[Save Article](#) [Comment 0](#)

But you don't often see something like this: Anthropic CEO Dario Amodei has penned an epic essay called "Machines of Loving Grace" that's fresh out on his personal blog.

This series of insights on the power of new non-deterministic AI is unlike most of what's out there, and to set the stage, Amodei explains a number of reasons why he's not just cheerleading for new innovations and initiatives, but bringing a bit of a different, more nuanced perspective.

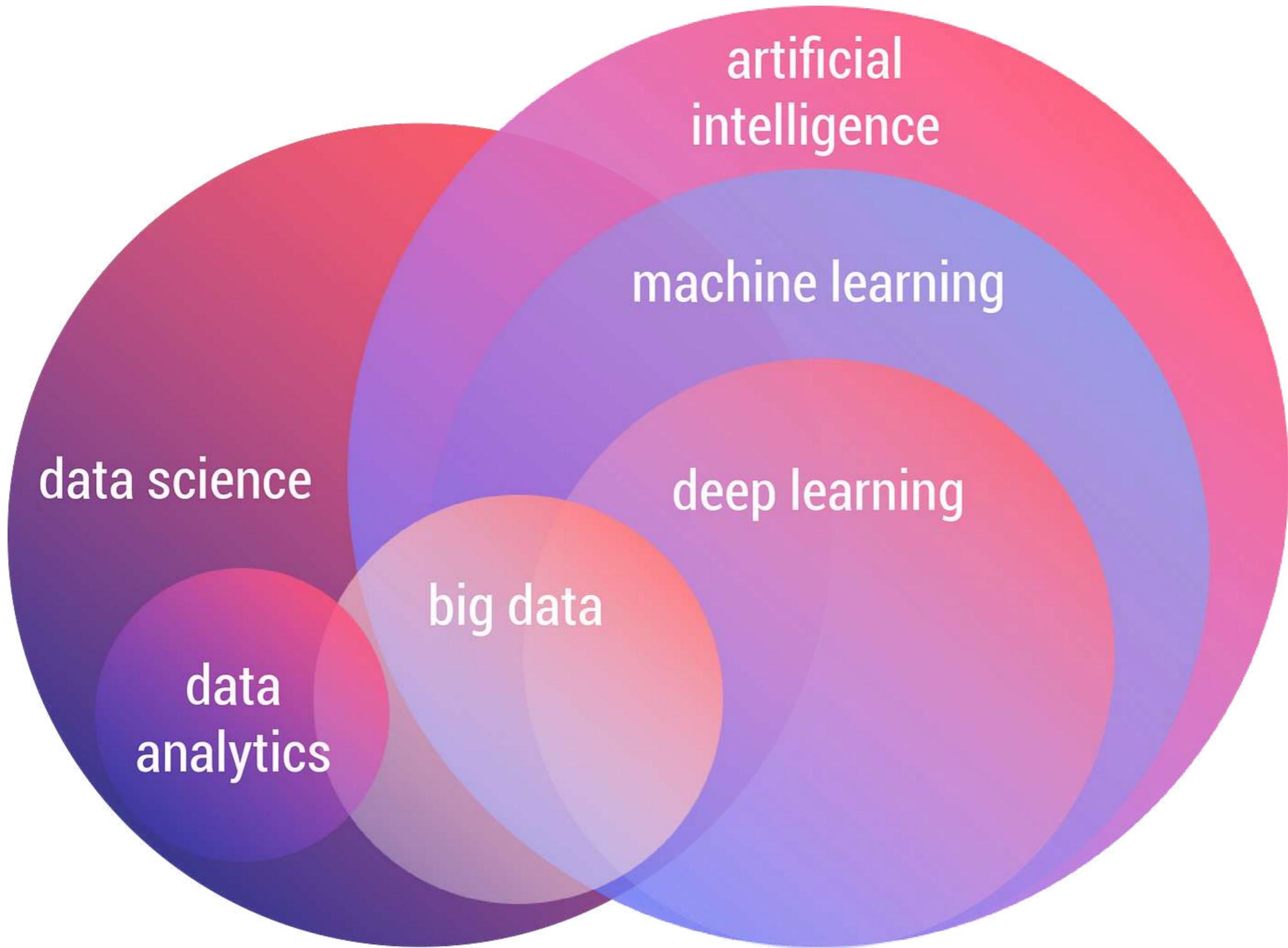
He talks about the ubiquity of propaganda, the tendency of experts and people on the front lines to be grandiose about potential results, and our human tendency to apply "science fiction" ideas to AI's vague and generalized potential.

On the other hand, Amodei makes it clear that he does believe in quite a bit of benefit arising out of what we're exploring now. In a definition of what he calls "powerful AI," he talks about systems that are smarter than a Nobel prize winner, set up with modern, capable interfaces, and able to do autonomous tasks, a phenomenon he calls a "country



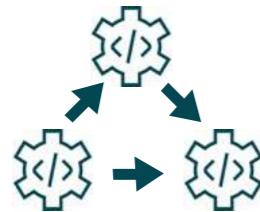
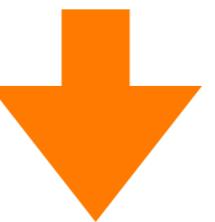
 **Claude**

BY ANTHROPIC

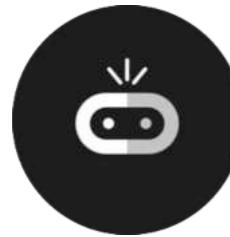
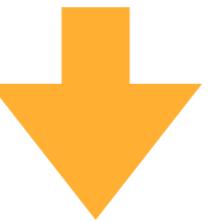




# PROMPT



# AGENT (API)



# BOT (robot et auto)



# Bring Your Own Device

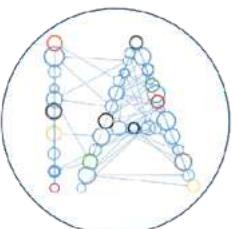




Bring Your  
Own Device  
Data  
AI  
Canva



# News Feed Tech



hubert kratiroff

RTX 5090  
3,400 AI TOPS

\$1,999

RTX 5080  
1,800 AI TOPS

\$999

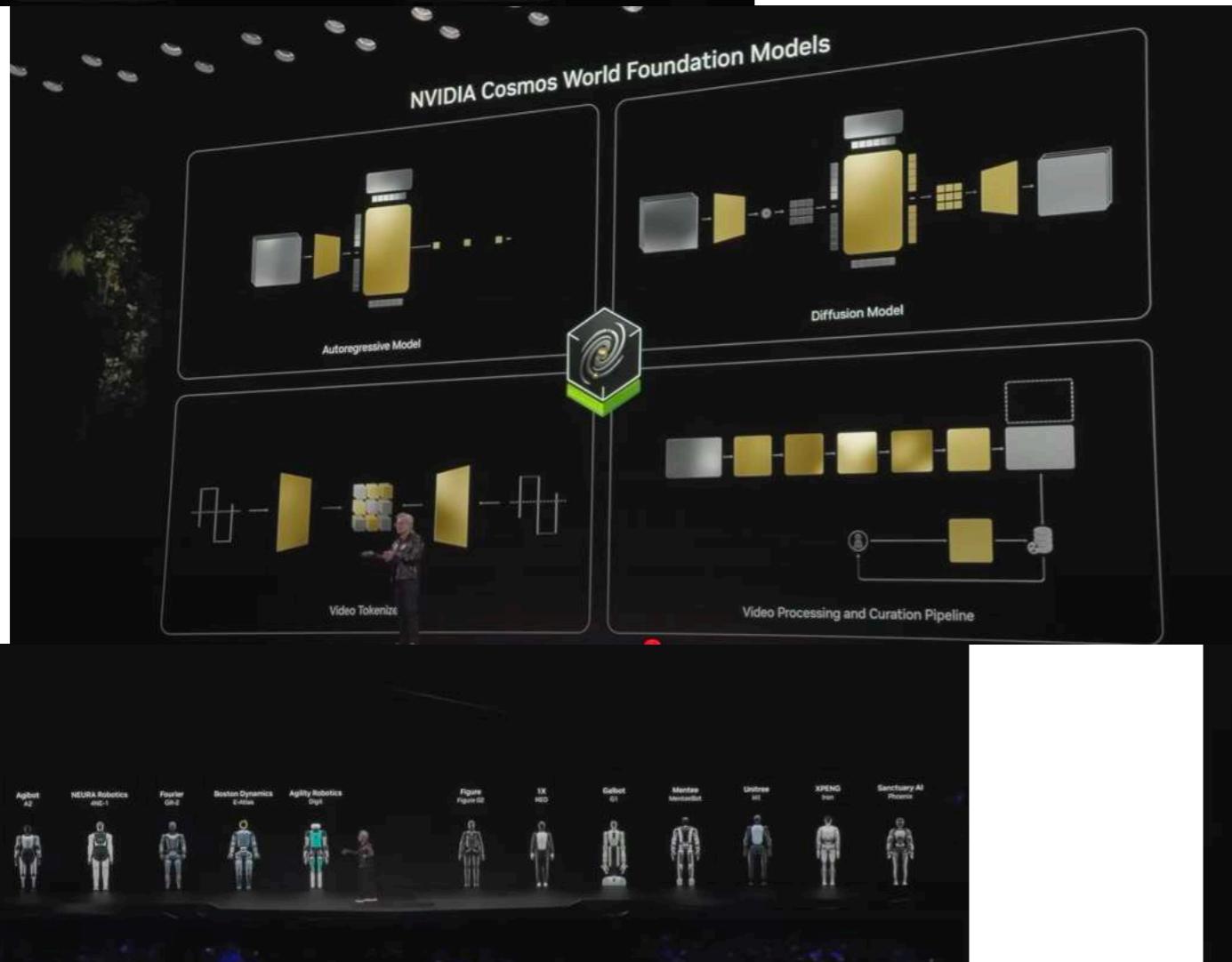
RTX 5070 Ti  
1,400 AI TOPS

\$749

RTX 5070  
1,000 AI TOPS

\$549

Availability Starting January



## NVIDIA Llama Nemotron Language Foundation Models

Open Models, Optimized by NVIDIA

Llama Nemotron  
**Nano**

Most cost-efficient, low-latency  
model to deploy on PC and edge  
devices

Llama Nemotron  
**Super**

Superior accuracy with balanced  
compute efficiency

Llama Nemotron  
**Ultra**

Highest-accuracy model for  
data-center-scale applications

#1  
Model on MTEB  
Nemo Retriever  
Embedding Model

#1  
Model on ChatRAG  
NVIDIA Llama 3  
ChatGPT 1.5 T0B

#1  
Commercial Model  
on RewardBench  
NVIDIA Llama 3.1  
Nemotron 70B Reward

140+  
NIM Microservices  
at nvidia.com



# Welcome to AWS re:Invent 2024

DECEMBER 2 - 6, 2024 | LAS VEGAS, NV

FULL CONFERENCE PASS: \$2,099

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# entraînement training

Amazon EC2   Overview   Features   Pricing   Instance Types ▾   FAQs   Getting Started   Resources

## Amazon EC2 P5 Instances

Highest performance GPU-based instances for deep learning and HPC applications

[Get started with P5 Instances](#)

[Reserve for future use](#)

## Why Amazon EC2 P5 Instances?

Amazon Elastic Compute Cloud (Amazon EC2) offers the latest generation of GPU-based instances, including the Amazon EC2 P5 instances, which are designed for deep learning and high-performance computing (HPC) workloads. These instances feature NVIDIA Tesla V100 Tensor Core GPUs, which provide up to 12x faster training times for deep learning workloads compared to previous generations. They also offer up to 40% faster inference times for various workloads. The Amazon EC2 P5 instances are part of the Amazon EC2 family of GPU-based instances, which includes the Amazon EC2 M6, Amazon EC2 C6, and Amazon EC2 G4 instances.

# questionnement inference

## Amazon Nova Foundation Models

Frontier intelligence and industry leading price-performance

[Get started with Amazon Nova](#)

[Learn more at the user guide](#)

## What is Amazon Nova?

Amazon Nova is a collection of foundation models (FMs) that deliver state-of-the-art AI capabilities across a wide range of applications. These models are trained on massive amounts of data and can be used for a variety of tasks, such as natural language processing, computer vision, and audio processing. Amazon Nova is designed to be easy to use and integrates seamlessly with other Amazon services, such as Amazon SageMaker and Amazon Lambda. It is available on the AWS Marketplace and can be deployed to the AWS Cloud or on-premises.

# Amazon Nova

State-of-the-art foundation models that deliver frontier intelligence and industry-leading price performance.

UNDERSTANDING MODELS

Amazon Nova  
Micro

Amazon Nova  
Lite

Amazon Nova  
Pro

Amazon Nova  
Premier  
COMING SOON

CREATIVE CONTENT GENERATION MODELS

Amazon Nova  
Canvas

Amazon Nova  
Reel

## Amazon Nova

State-of-the-art foundation models that deliver frontier intelligence and industry-leading price performance.

Higher Intelligence →

Amazon Nova  
Micro

Text only model that  
delivers the lowest latency  
responses at very low cost

GENERALLY AVAILABLE

Amazon Nova  
Lite

Very low cost multimodal  
model that is lightning fast  
for processing image, video,  
and text inputs

GENERALLY AVAILABLE

Amazon Nova  
Pro

Highly capable multimodal  
model with the best  
combination of accuracy,  
speed, and cost for a wide  
range of tasks

GENERALLY AVAILABLE

Amazon Nova  
Premier

Most capable multimodal  
model for complex  
reasoning tasks and for use  
as the best teacher for  
distilling custom models

COMING SOON

←  
Lower Latency & Cost



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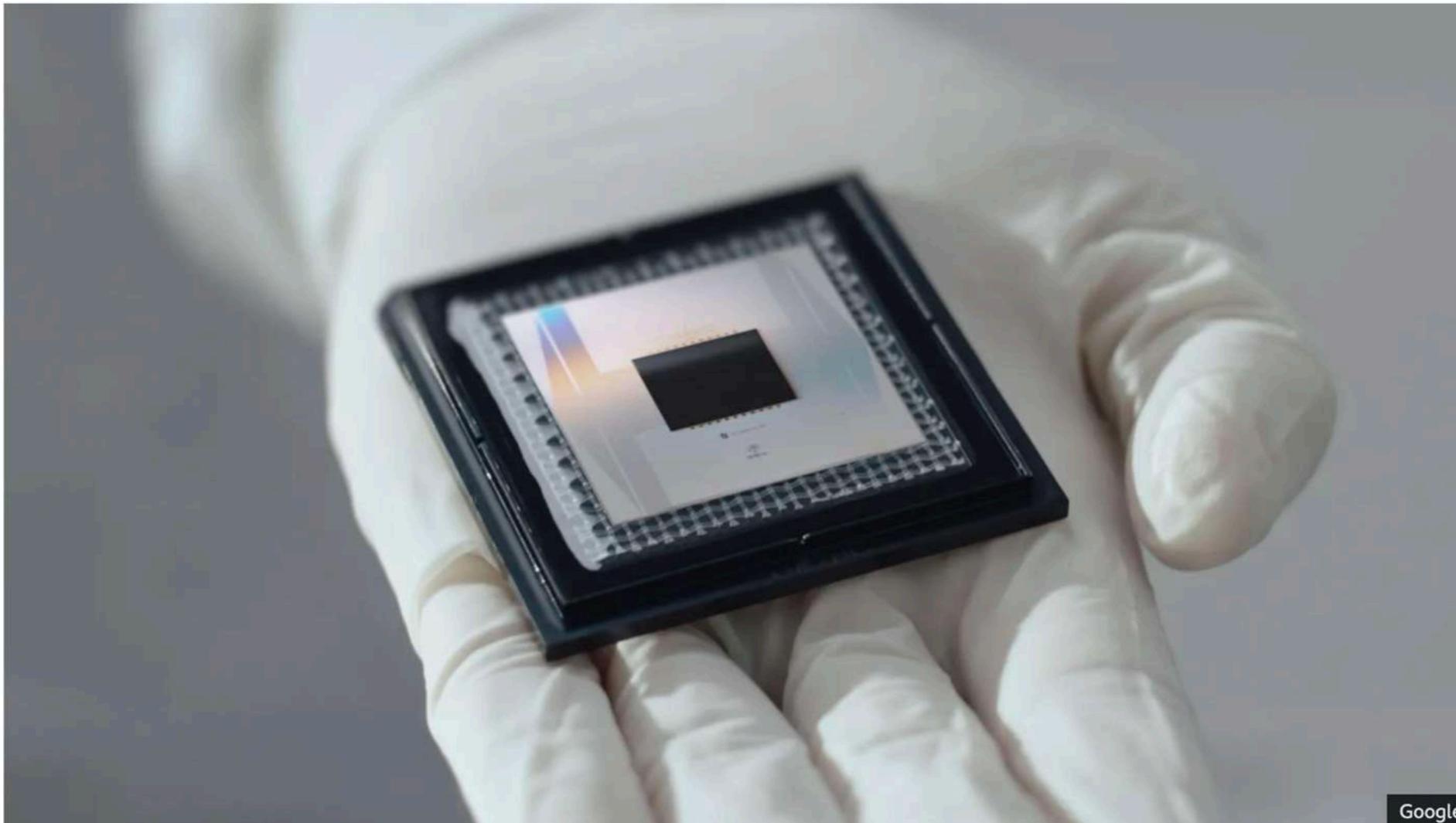
**aws adaws**

# Google unveils 'mind-boggling' quantum computing chip

2 days ago

Share  Save 

**Chris Vallance**  
Senior Technology Reporter



Google

The new Willow chip

Willow = saule



Google's first advanced nuclear clean energy deal

AMZ  
build SMR small modular reactor



Matt Garman  
AWS CEO

# Facebook owner Meta seeks up to 4 GW nuclear capacity

Wednesday, 4 December 2024

Meta is the latest tech company to seek nuclear as an energy source for its growing data needs as it seeks proposals for as much as 4 GW of nuclear capacity in the USA by the early 2030s.

The target is between 1 and 4 GW of new nuclear generation capacity in the USA. "We are seeking developers with strong community engagement, development, and permitting, and execution expertise that have development opportunities for new nuclear energy resources - either small modular reactors or larger nuclear reactors," the notice announcing the request for proposals (RFP) says.

It adds "we are taking an open approach with this RFP so we can partner with others across the industry to bring new nuclear energy to the grid". Qualification to be considered closes on 3 January with initial RFP proposals due by 7 February.



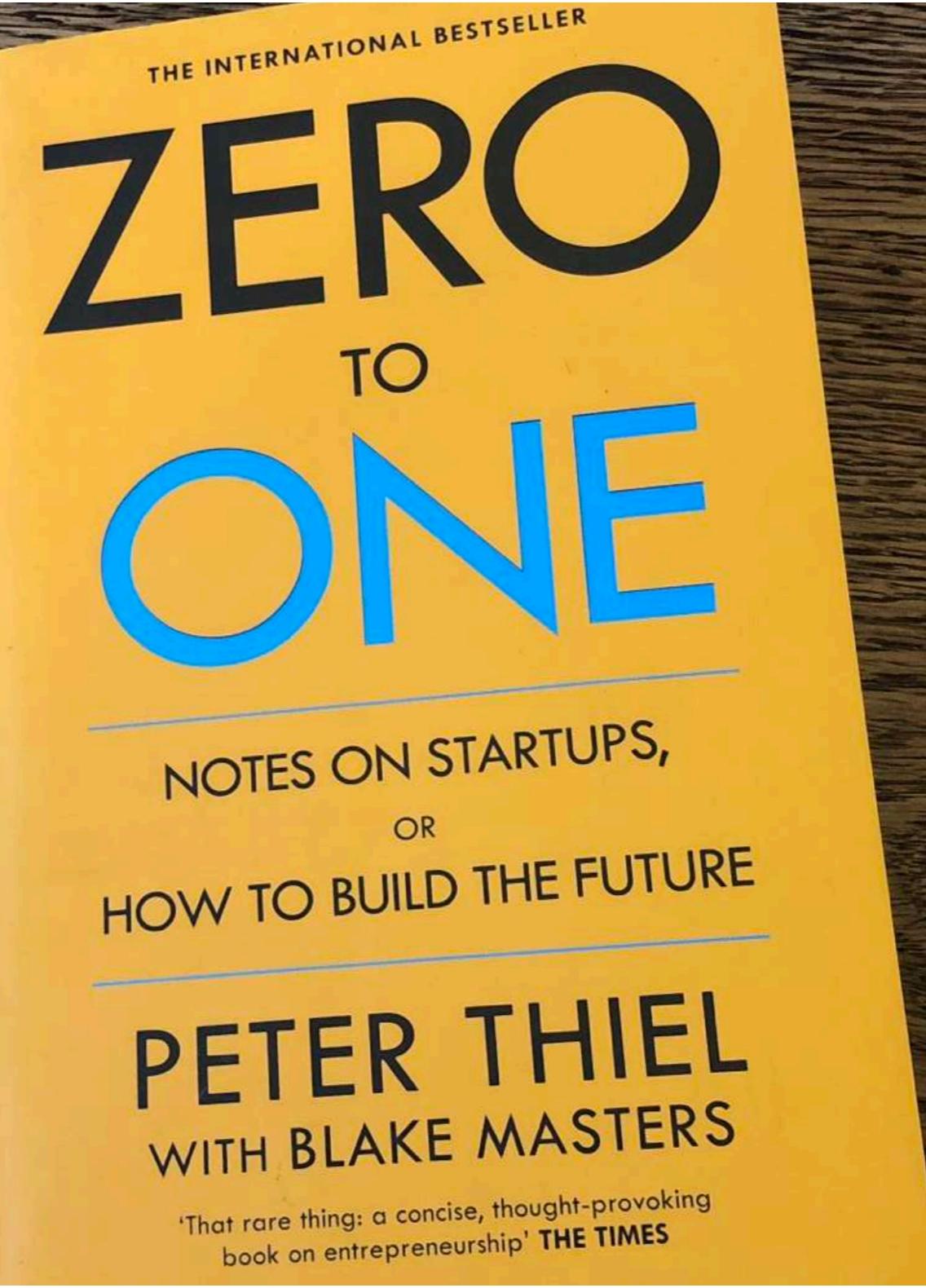
<https://world-nuclear-news.org/articles/facebook-owner-meta-seeks-up-to-4gw-nuclear-capacity>

Preface

## ZERO TO ONE

EVERY MOMENT IN BUSINESS happens only once. The next Bill Gates will not build an operating system. The next Larry Page or Sergey Brin won't make a search engine. And the next Mark Zuckerberg won't create a social network. If you are copying these guys, you aren't learning from them.

Of course, it's easier to copy a model than to make something new. Doing what we already know how to do takes the world from 1 to *n*, adding more of something familiar. But every time we create something new, we go from 0 to 1. The act of creation is singular, as is the moment of creation, and the result is something fresh and strange.



2012-2014  
Peter Thiel  
PayPal  
FB, spaceX, LinkedIn

# Les **3** étapes de toute Innovation / rupture / révolution

- 1 Utopiste / étrange / ridicule**
- 2 Impossible / dangereux**
- 3 Évident / simple**

Thiel / Aberkane

# Atelier Workshop Use-Case





Kuehne+Nagel mykn.donotreply@mykn.kuehne-nagel.com via kratiroff.com  
À hubert ▾



myKN

Welcome to myKN

**Complete control of  
your shipments**

Dear hubert kratiroff,

Welcome to myKN! Your account has been successfully set up. Access myKN here:

[Login to myKN](#)

Kindly note that multiple accounts on myKN are not supported by the system due to safety reasons. For your own security, keep your username and password confidential.

Have a great day!

# Cherchez l'erreur

**servicisation**  
**disruption**  
**uberisation**  
**tycoonisation**  
**platformisation**

An aerial photograph of a busy port. In the center, a large cargo ship is docked, its deck covered with numerous shipping containers stacked in neat rows. Several yellow industrial cranes are positioned around the ship, some with their booms extended towards the containers. The port is situated next to a dense forest of green trees. In the background, a city skyline with several buildings is visible under a clear blue sky.

Si les produits  
deviennent des  
services...  
que deviennent  
les services?

**A FEW  
MOMENTS LATER**

Si les produits  
deviennent des  
services...  
que deviennent  
les services?



Comment  
intégrer les NBIC  
dans les services  
**KUEHNE+NAGE?**

Comment intégrer  
les NBIC dans les  
services  
**KUEHNE+NAGEL ?**

THINK  
OUTSIDE  
THE  
BOX



# Working Backwards

By Amazon



Quora.com

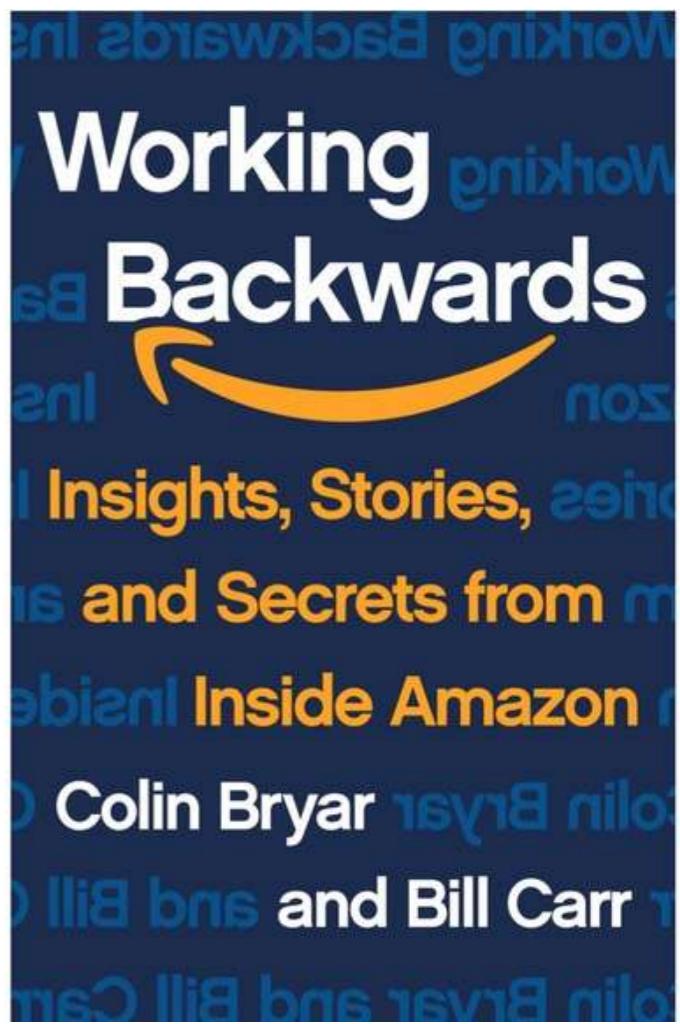
Amazon's approach to new product development is about working backwards from the customer. The product manager starts by writing a press release announcing the finished product. The press release is targeted at the end customer and contains information about the customer's problem, how current solutions are failing, and why the new product will address this problem.

The press release itself is a gut-check for whether or not the product is worth building. If the team is not excited about reading it then document needs to be revised or perhaps the idea should be revisited altogether. As the team begins development the press release serves as a guide for the team to reflect on and compare with what is being built.

## What's Amazon's Secret?

Former executives at the tech giant give an inside account of its management culture in a new book.





Amazon «WORKING BACKWARDS from customer» : communiqué de presse fictif / infographie finale / pitch / vidéo / website

# Press Release



- Focus on the customer need
- The customer quote is key
- Leap into the future: Think BIG
- Avoid jargon
- Say it simply and clearly

Amazon Campus Launches First Multi-Channel Student Store at the University of California Berkeley  
[www.amazon.com/Campus-Berkeley-Accounts.com](http://www.amazon.com/Campus-Berkeley-Accounts.com)

SEATTLE BUSINESS WIRE - August 22nd, 2014 - Since returning to school for the Fall semester, Berkeley students have experienced a fresh take on the college bookstore as the new Berkeley Student Store opened its online address: [BerkeleyAmazon.com](http://BerkeleyAmazon.com).

The Amazon.com online student store brings Amazon's broad selection, low prices, and convenient shipping experience to the heart of Berkeley's campus and offers a number of additional student-focused features. With the launch of the Student Store, Berkeley students can now pay for any purchase on Amazon with their CalCard, buy course materials in any format via links to Berkeley's Learning Management System or directly on Amazon.com, pick up orders at convenient locations across campus, and receive FREE One-Day Shipping on textbooks sent to the campus area. Amazon Student members at Berkeley are eligible for FREE One-Day Shipping to campus on millions of additional products plus FREE Two-Day Shipping on millions more.

"You been an Amazon student member for two years," explained senior Aubrey Stasas. "Getting the extra free one-day shipping was huge. I've been ordering everything from Amazon since I got back to school. I may never have to leave campus again."

Students can access these campus-specific payment methods and shipping benefits, along with the full selection of custom textbooks - typically available only through the university's licensed bookseller - by selecting the Berkeley co-branded Amazon experience when they visit [Campus.Amazon.com](http://Campus.Amazon.com), sign up for Amazon Student and select "Berkeley" as their school, or click an link to Amazon within the Berkeley Learning Management System.

In place of a traditional campus bookstore, Amazon has deployed Lockers across campus and built the first Amazon Student Lounge, a space that features a package pick-up desk, technology shelves, and lounge areas for students to study, meet, read or just relax in between classes. "Getting my textbooks was way easier this year. Instead of waiting till the store to pick out my books and wait in line, I simply went to [BerkeleyAmazon.com](#), paid for my books with my CalCard, and came down to the Student Lounge to pick them up the next day," said Gloria Min, sophomore. "I spent less than 10 minutes on the entire process." Inside the Student Lounge, Amazon offers students free access to Prime Instant Video and Prime Music streaming. "It's my new favorite spot to chill in between classes," said John White, junior. "I didn't even know Amazon had so much streaming video until I logged on to the WiFi network in the lounge, and I definitely didn't know you got it for free with Amazon Student. I just cancelled my Netflix subscription."

**aws financial**

## The FAQ



- Include both customer FAQs and stakeholder FAQs
- Include the hard questions
- Share your Press Release early to gather questions

aws SUMMIT

Q: What do I get when Amazon is on my campus? Students get a number of benefits when Amazon is on campus. By activating the co-branded experience on Amazon, students receive Free One-Day Shipping on textbooks to campus addresses, access to custom textbook selection, the ability to pay with their university ID card, and the ability to pick up Amazon.com orders at pick up points on campus. On campus, all students will have access to an Amazon Student Lounge.

Q: How do I activate the co-branded experience? Students at client universities will have four methods for opting into the co-branded experience: (1) visiting the co-branded subdomain directly by typing the URL [Campus.Amazon.com](#) in their browser, or clicking a link; (2) logging into the student portal and activating their account; (3) shopping for textbooks via links in the university's Learning Management System, or (4) using the book store menu option on Amazon.com. Once students have opted in, they will see a persistent co-branded header on the top of the page whenever they return to Amazon.com. Customers can turn the experience off at any time by navigating to the 'Amazon Settings' menu in 'Your Account'.

Q: What do I get if I sign up for Amazon Student when Amazon is on my campus? Amazon Student members at school get all the standard benefits of the program plus Free One-Day Shipping to the campus area on millions of top selling products. Standard benefits include free two-day shipping on Prime eligible items, unlimited instant streaming of Prime Instant Video content and access to the Kindle Owners' Lending Library. The cost of a year membership is \$99/year.

Q: Why aren't there "group deals" at the campus store? At launch, we will not be able to offer group deals because we do not have a physical storefront or the ability to stock inventory for sale on site. However, we intend to offer this in the future for a small selection of top-selling products. In the meantime, customers may order items displayed in the Lounge by using the bar code scan feature in the Amazon Mobile App.

Q: Why is Free One Day shipping limited to campus addresses? Why don't I get Free One Day shipping to my parent's house? By working directly with a university, Amazon is able to reduce costs associated with shipping orders to campus, a savings we want to pass on to all students at the school via Free One-Day Shipping for textbooks, and to our Amazon Student members via Free One-Day Shipping on millions of other eligible products. In order to provide these benefits at no additional cost, we must limit the geographic area in which we offer this benefit to be via orders placed from our on-campus delivery stations. These delivery stations always receive Free Two-Day Shipping on Prime eligible items, to campus or most other addresses in the continental US.

Q: Interested in this? Q: How will campus delivery work? Our on-campus delivery model will leverage a sort center (or fulfillment center) as an origination point for daily bulk runs to the campus area, where packages are delivered to multiple drop points/touchpoints on campus. These drop points would include (1) the Amazon Lounge (pick up desk), (2) Lockers or large dorms, dorm complexes, or large multi-dwelling units, and (3) the campus delivery station, where "off campus" residential deliveries will be sorted for local delivery by

## The Visuals



- Rough idea – rough drawing
- Match fidelity to maturity of your idea
- Don't be afraid to be provocative
- Create discussion

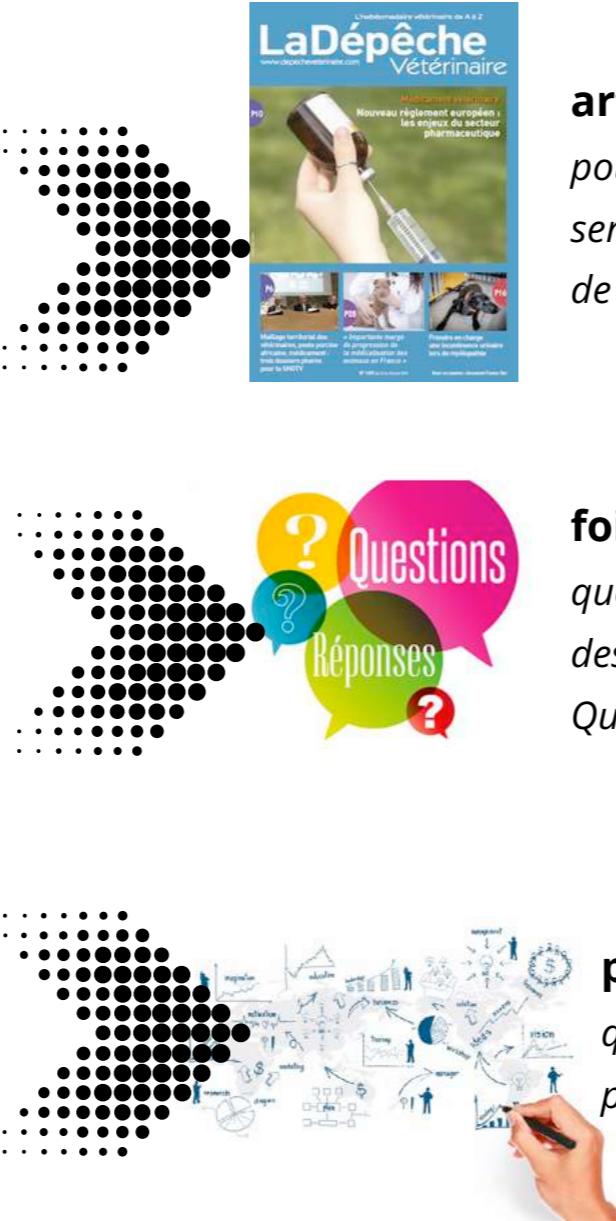


Amazon «WORKING BACKWARDS from customer» : communiqué de presse fictif / infographie finale / pitch / vidéo / website



## Client Utilisateur

*prêt pour le départ  
vers un monde meilleur*



## article de presse

*pour le lancement du service, quel sera l'article de presse idéal*



## foire aux questions

*quelles seront les questions des clients, utilisateurs...  
Quelles réponses ?*



## prototype

*essai de service ou produit pour tests et modifications*

Visuals



Press  
Release



Customer

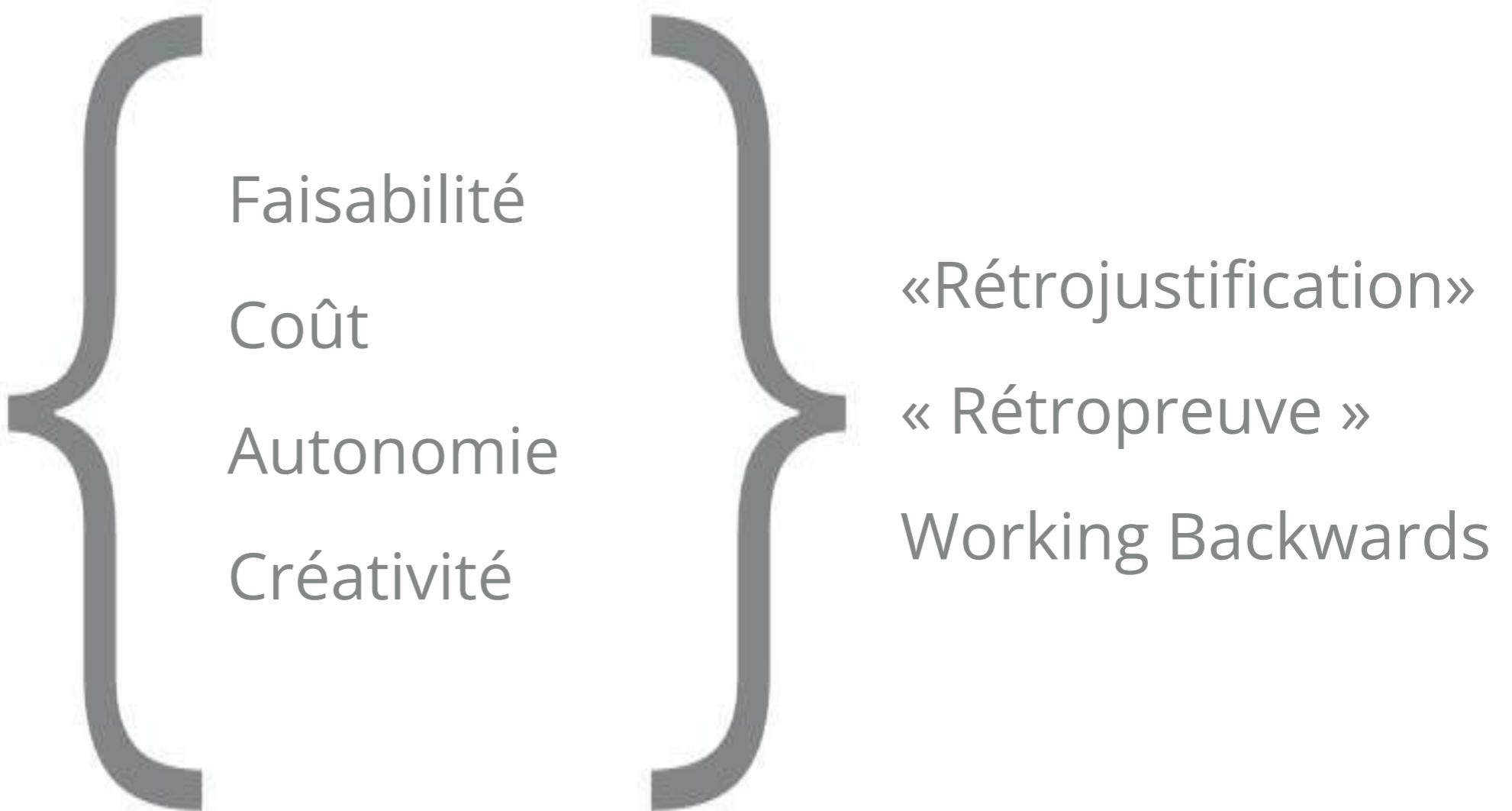


FAQ

## Working backwards is a process

Use it to get clarity, not to document  
what you've already decided to do

C'est possible !



## Un exemple AMAZON

Here's an example outline for the press release:

- **Heading** - Name the product in a way the reader (i.e. your target customers) will understand.
- **Sub-Heading** - Describe who the market for the product is and what benefit they get. One sentence only underneath the title.
- **Summary** - Give a summary of the product and the benefit. Assume the reader will not read anything else so make this paragraph good.
- **Problem** - Describe the problem your product solves.
- **Solution** - Describe how your product elegantly solves the problem.
- **Quote from You** - A quote from a spokesperson in your company.
- **How to Get Started** - Describe how easy it is to get started.
- **Customer Quote** - Provide a quote from a hypothetical customer that describes how they experienced the benefit.
- **Closing and Call to Action** - Wrap it up and give pointers where the reader should go next.

**Titre** : Contenant les produits/services sous une forme qui résonnera avec le client.

**Sous-rubrique** : Décrire de manière concise le client visé ou le public cible en une phrase au maximum

**Résumé** : Mettre l'accent sur les avantages que les produits donnerons au client. Partir du principe que le lecteur concentrera l'essentiel de son attention ici. Le résumé doit donc être de haute qualité.

**Problème** : Identifier un problème, puis décrire comment les produits en question offrent une solution

**Solution** : Comment les produits résoudre le problème dans la pratique ? Le langage doit être pertinent et ne pas utiliser de jargon technique.

**Citation** interne : Inclure une citation inspirante d'un représentant de l'entreprise expliquant les raisons du développement des produits

L'entreprise doit également détailler ce qu'elle espère que le client gagnera en utilisant les produits. Est-ce du temps ou de l'argent supplémentaire ? Peut-être est-ce lié à la confiance ou à un sentiment accru d'autonomie ?

**Appel** à l'action : Il est important d'orienter le client afin qu'il profite des nouveaux produits.

**TÉMOIGNAGES** citation review client : l'équipe doit créer un témoignage hypothétique. Mettre l'accent sur les avantages des produits

**FAQ** : répondant aux questions ou préoccupations courantes.